## **Investor Presentation** 2017 Q4

## March 2018





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Note: EBITDA is a non-GAAP financial measure. The EBITDA definition used in this investor presentation includes revenues, cost of sales, marketing, sales and distribution expenses, general administrative expenses, research and development expenses and other operating income/(expense), and income/(expense) from investing activities, but excludes depreciation, amortization and impairment expenses, financial income/(expenses) presented in other operating income/(expenses) (i.e. FX gain/(loss), interest and rediscount income/(expense) on current accounts excluding bank borrowings).

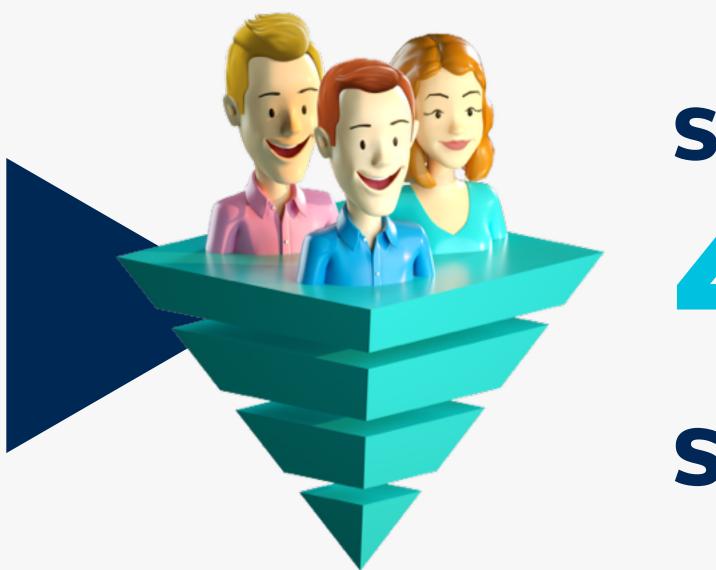


## Türk Telekom Highlights



Leading **COMPANY IN TURKEY** Offering





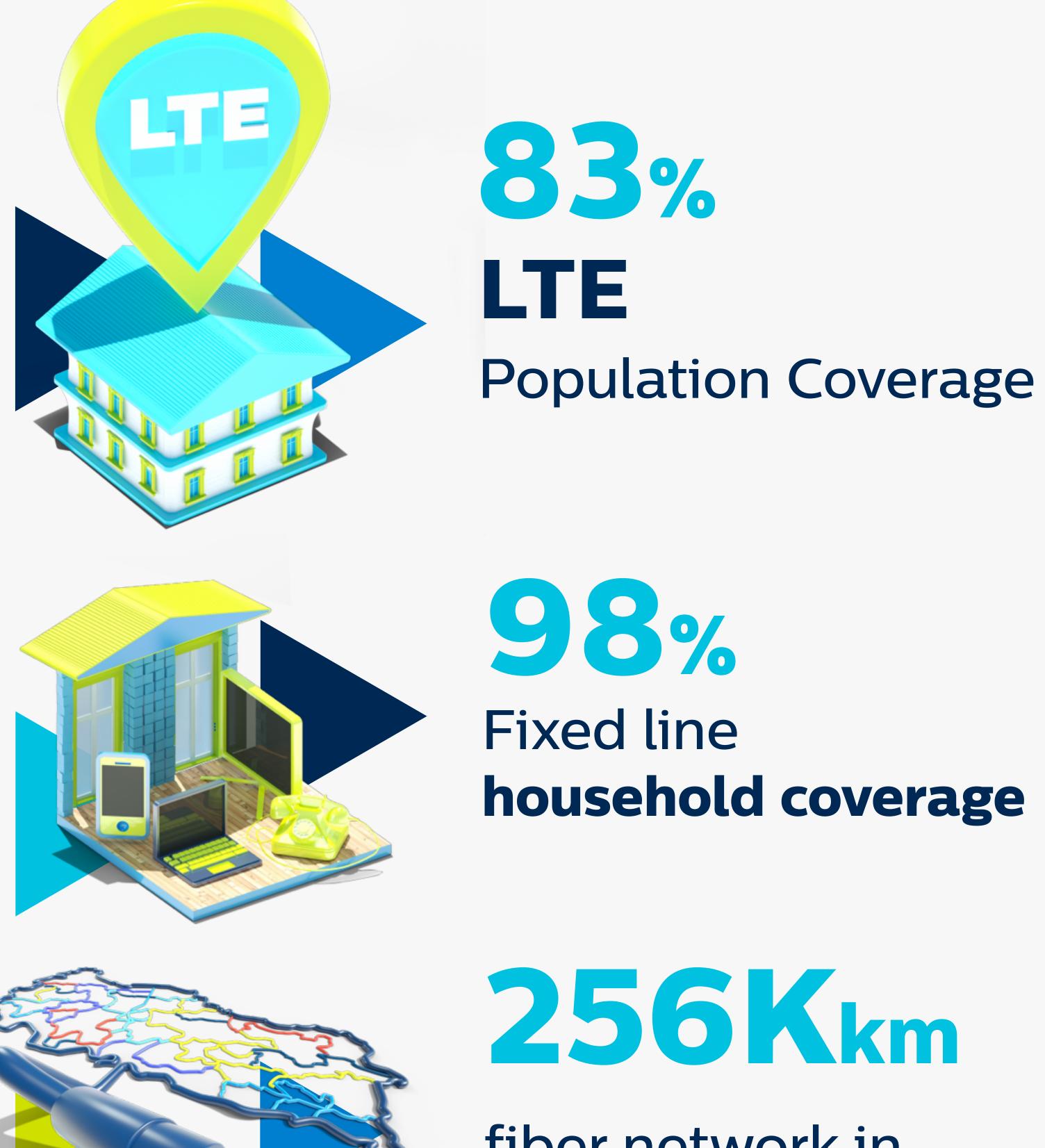
## Integrated telecom services



## Most valuable telco brand for **10 CONSECUTIVE** YEARS

## Serving **41.7**mn Subscribers

## ~ 60%fiber connected **LTE Base Stations**





fiber network in **81 cities** 



3

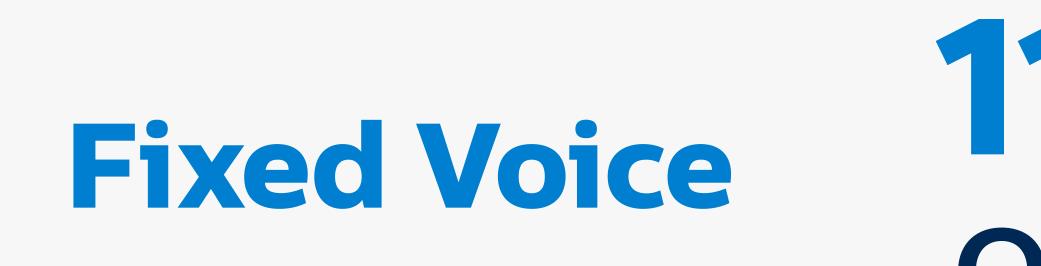
## Net Subscriber Additions



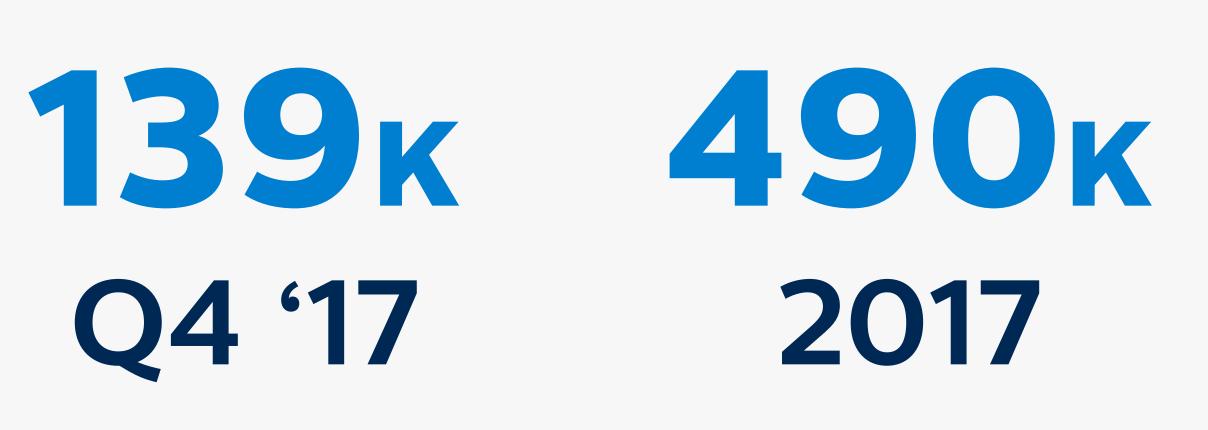






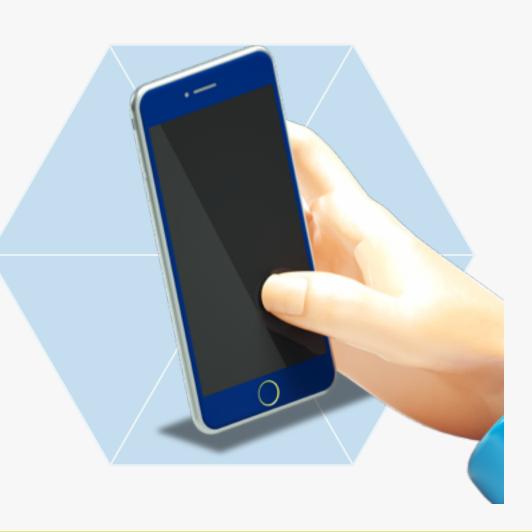


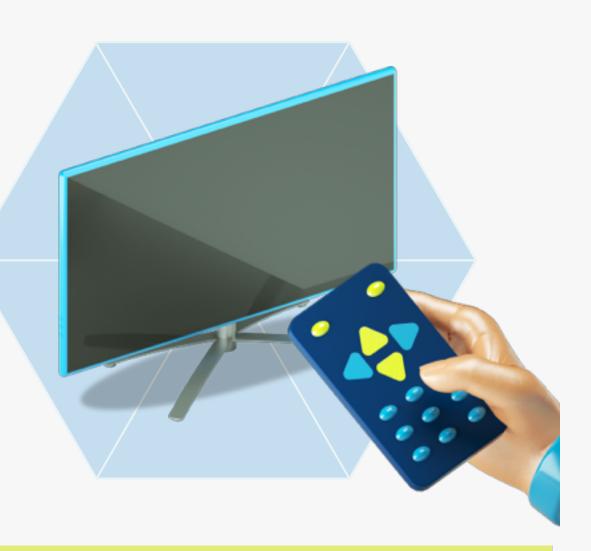
+25KI. Umn Q4 '17 2017

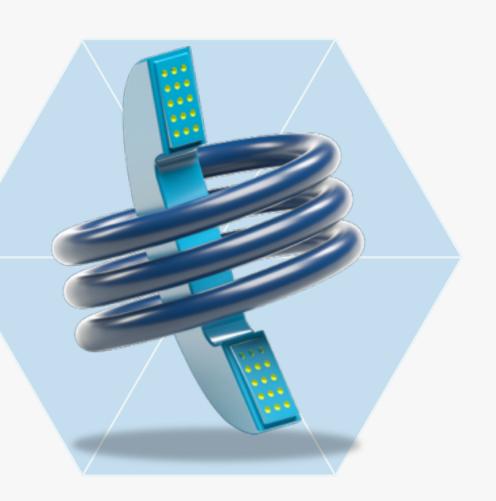


118 K - 65 KQ4 '17 2017











## Financial Performance

## (TL mn)

### Revenue

Revenue (exc. IFRIC

## EBITDA

EBITDA Ma

### Net Incom

CAPEX

(1) IFRIC 12 is a non-operational revenue line booked in conjunction with upgrades to fixed line infrastructure, such as the upgrade



	2016	2017	Growth (YoY)	2016 Q4	
	<b>16,109</b>	18,140	12.6%	4,250	
C12) <sup>1</sup>	15,696	17,435	11.1%	4,172	
	5,470	6,452	18.0%	1,434	
<b>Aargin</b>	34.0%	35.6%		33.7%	
ne	(724)	<b>1,136</b>	n.m.	(1,388)	
	3,027	3,221	6.4%	963	

2017 Q4	Growth (YoY)
4,800	12.9%
4,586	9.9%
1,525	6.3%
31.8%	
(113)	n.m.
1,722	78.8%



## Focused on High Growth Areas

## Corporate Data

8%

### Mobile

37%

## **TL 18.1bn**

2017 consolidated revenue breakdown

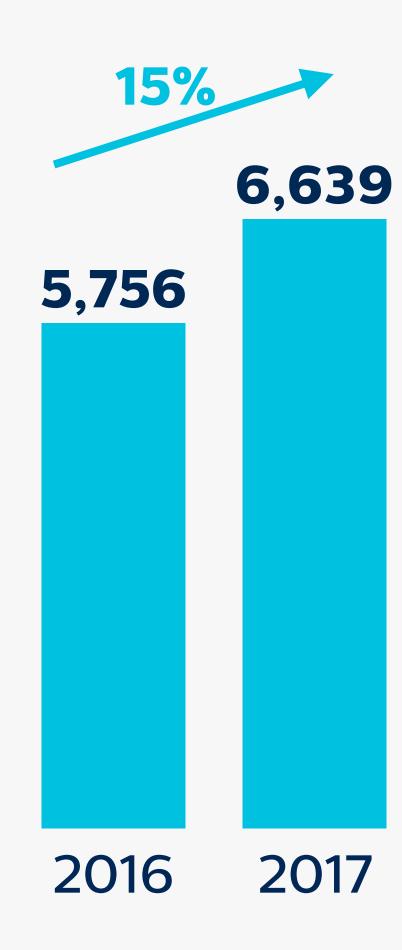
14%

## Other





Mobile (TL mn)



Fixed Voice

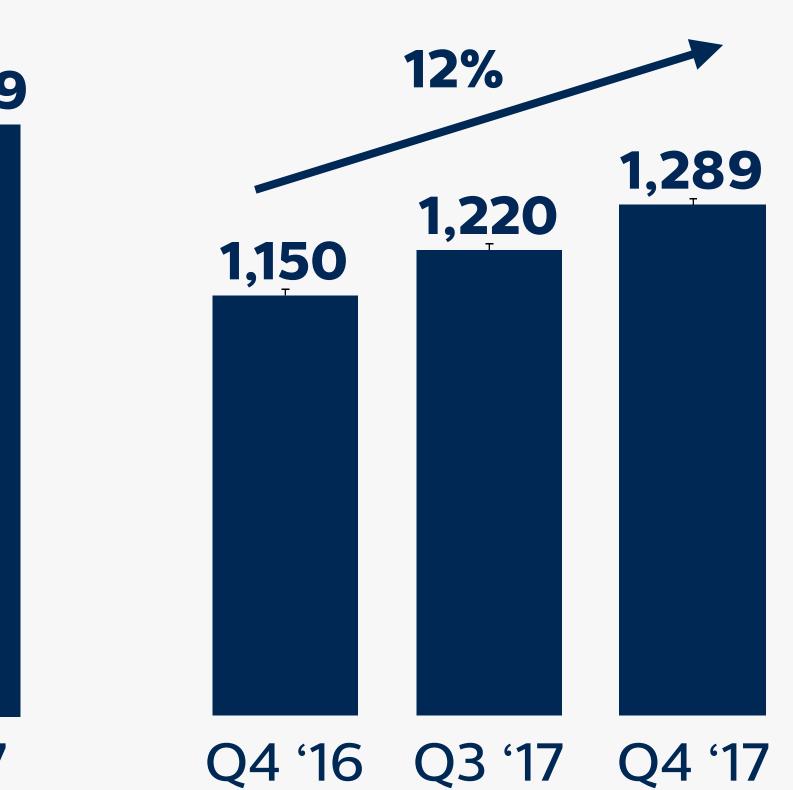
14%

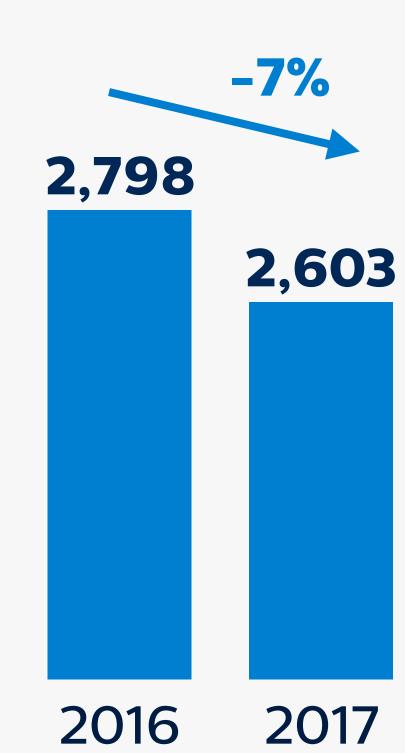
27%

### Fixed Broadband

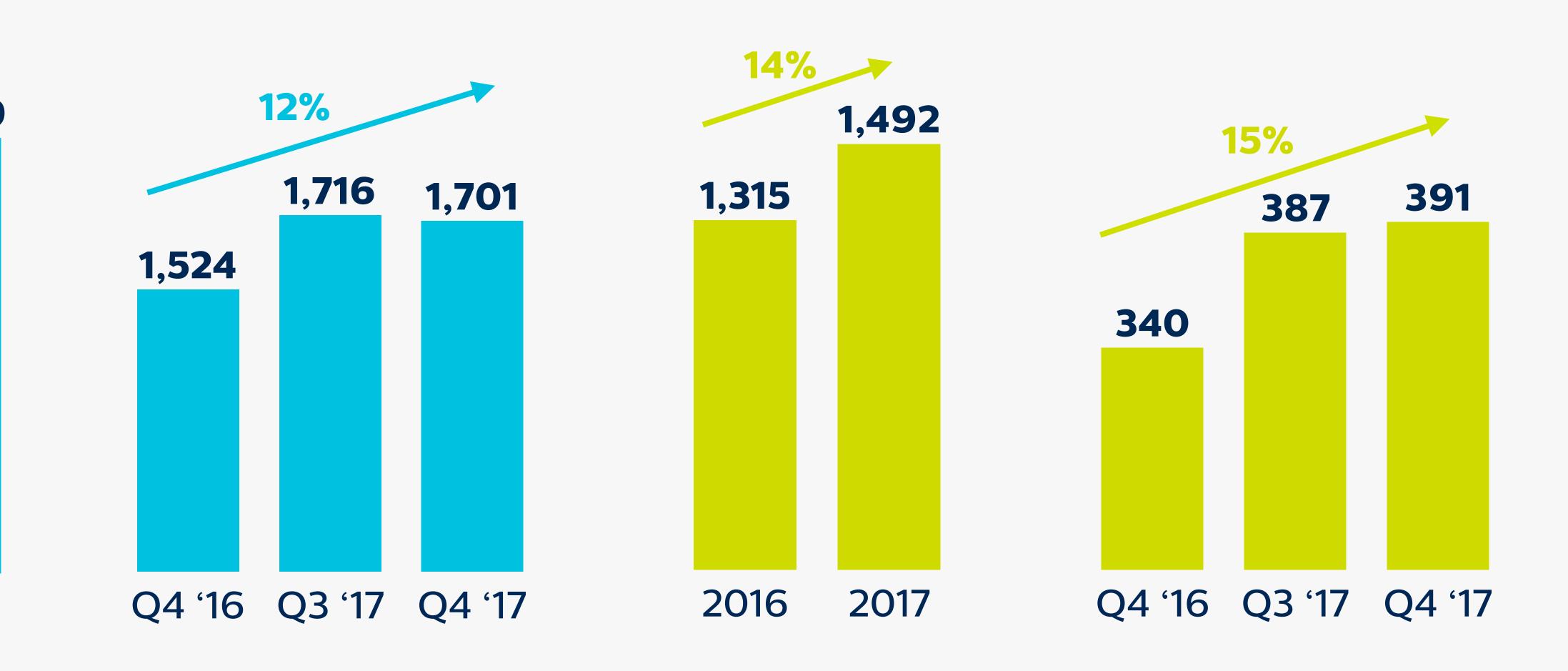
## **Fixed Broadband**

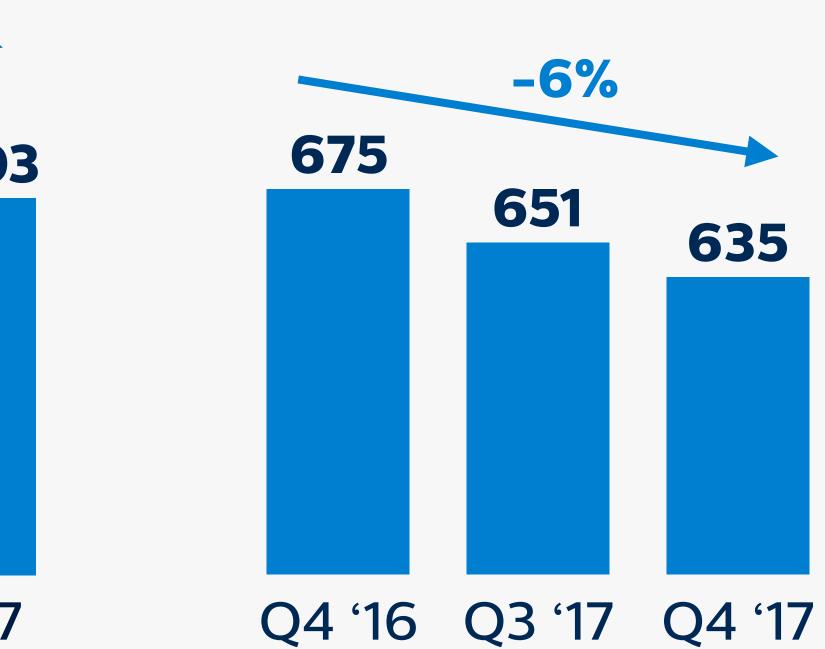






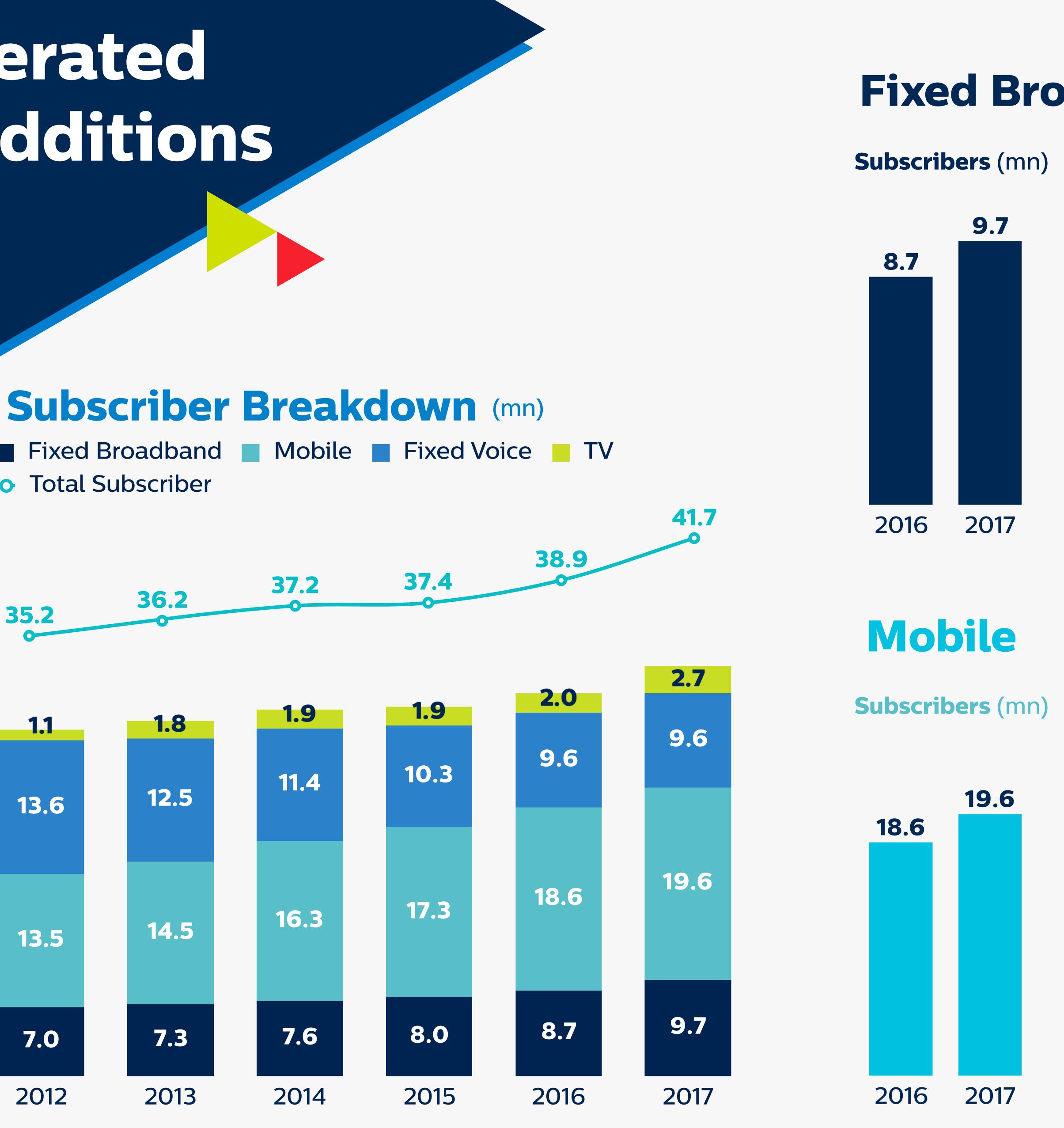
(TL mn)

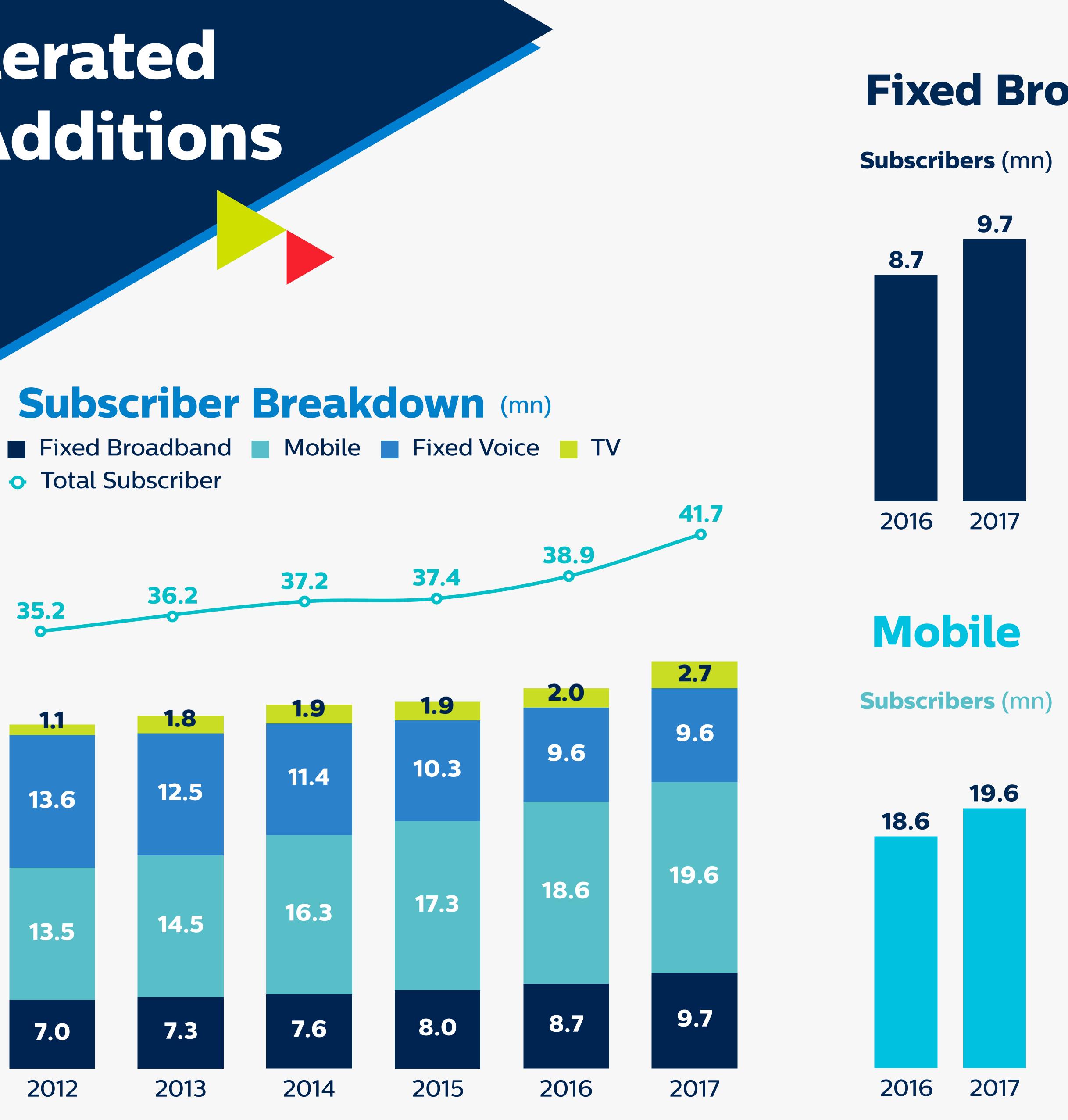




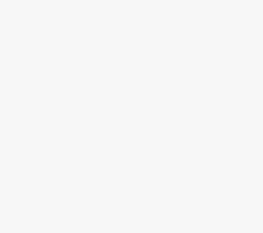
## **Corporate Data**

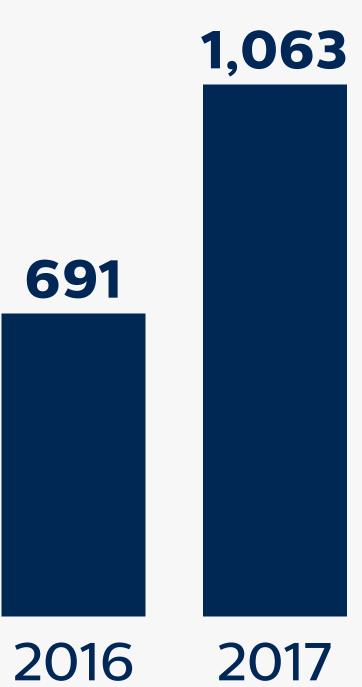
## Accelerated Net Additions





## **Fixed Broadband**



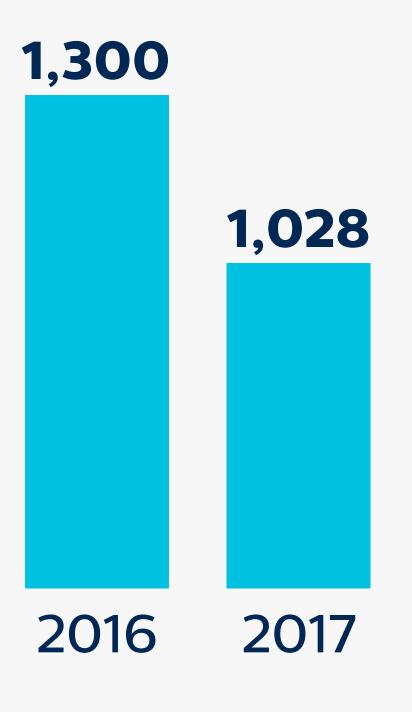


**Net Additions** 

(thousand)





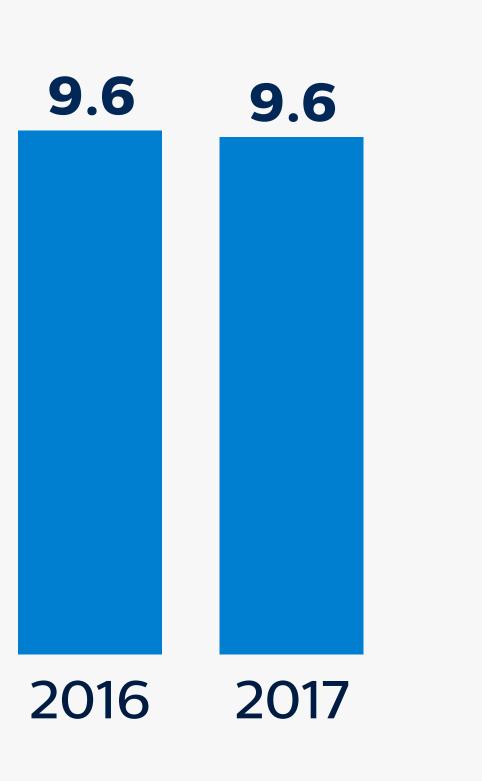


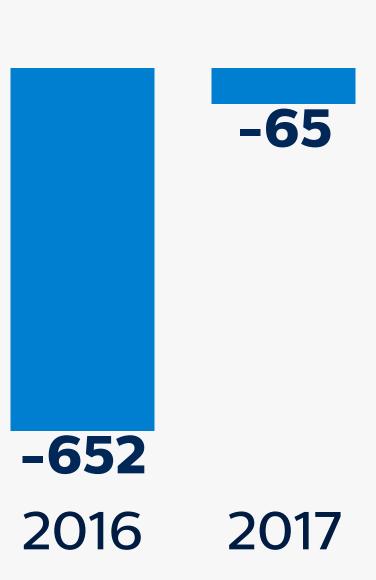


## **Fixed Voice**

### Subscribers (mn)

**Net Additions** (thousand)

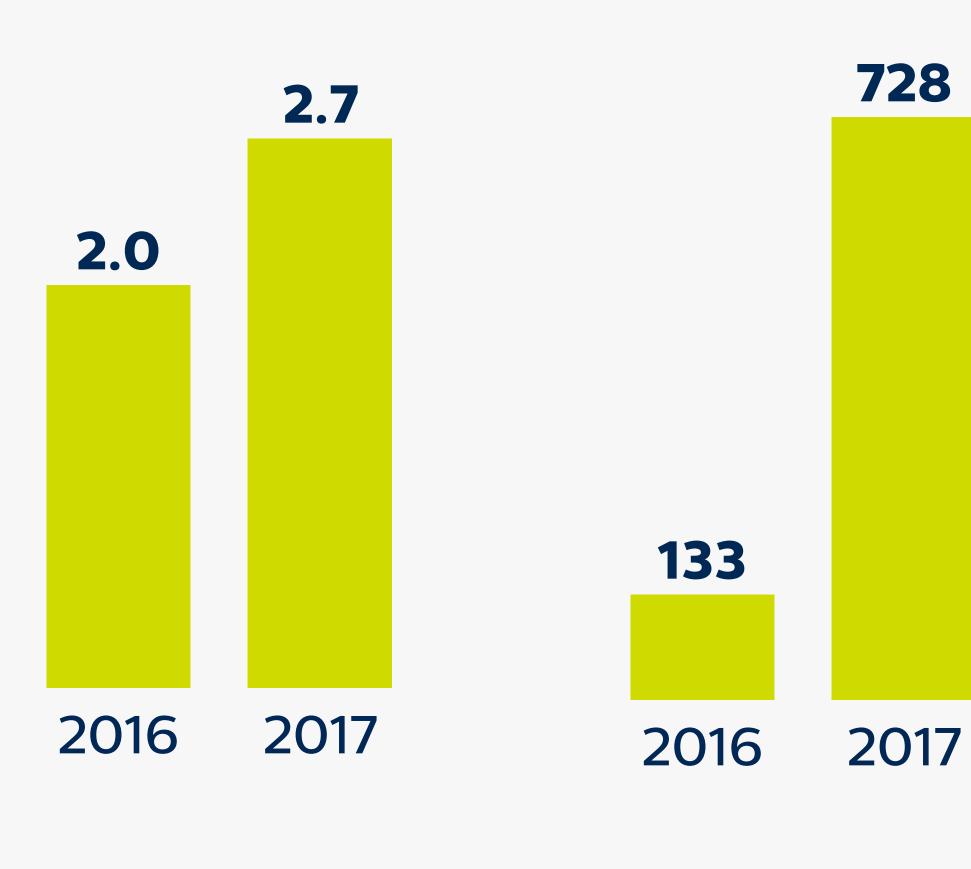






Subscribers (mn)







## Strongest Position in Multiplay Offers

## **ARPU Generation** (Q4 '17)

Mobile	TL 27.9
Broadband	TL 44.8
Pay TV	TL 16.4
Fixed Voice	TL 22.2

Turkcell and Vodafone data are from their own publications as of Q4 '17. \* VOIP is not included.



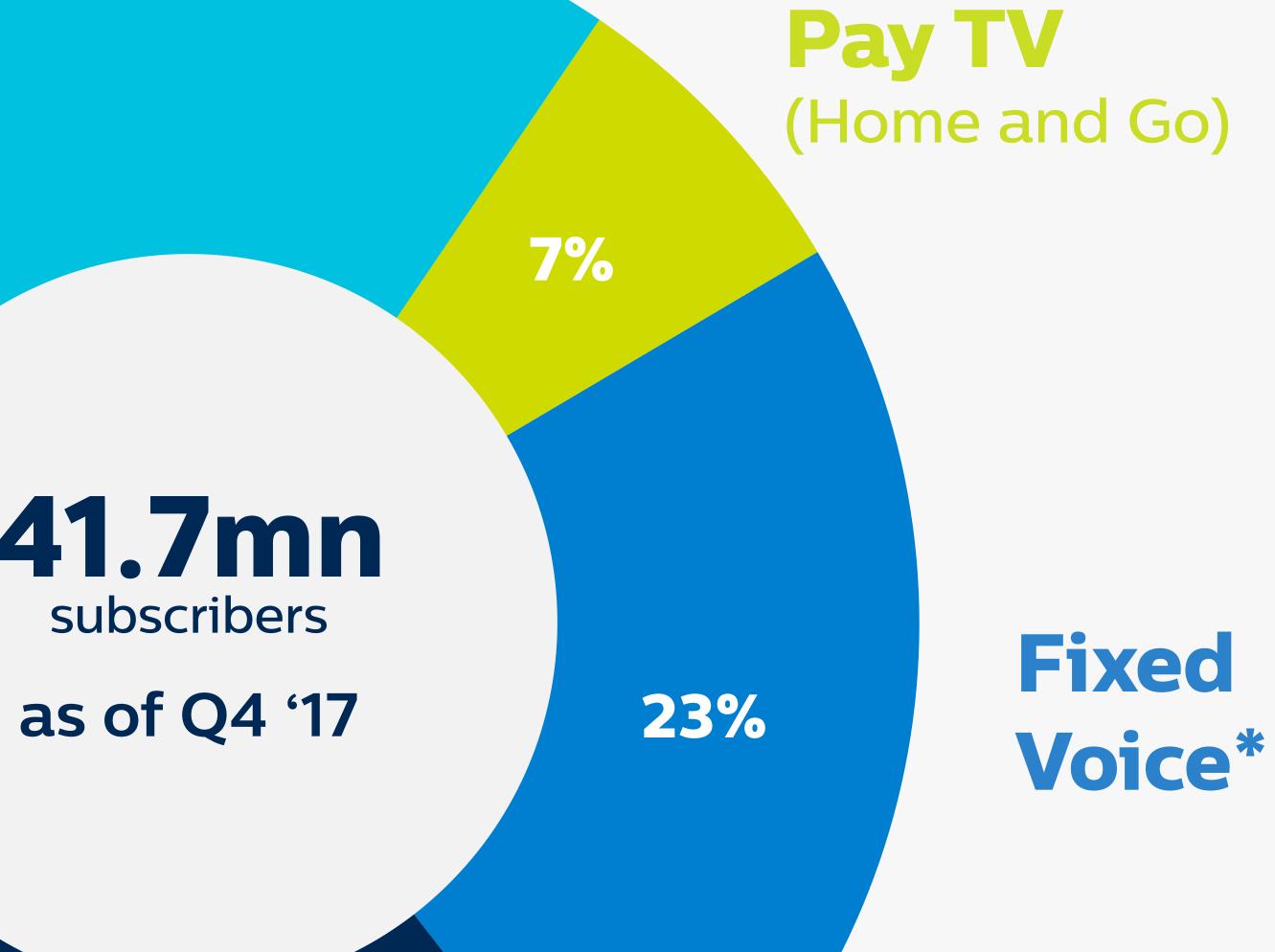
## Mobile

47%

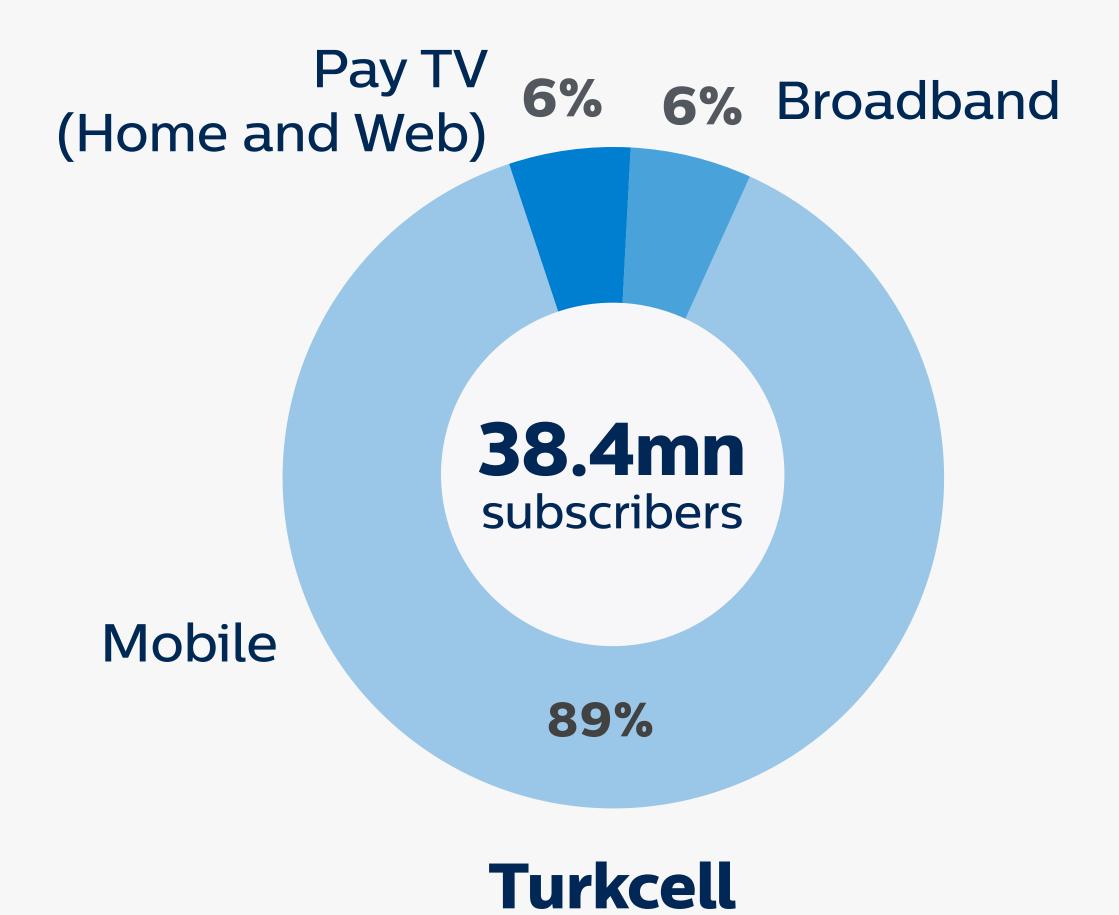


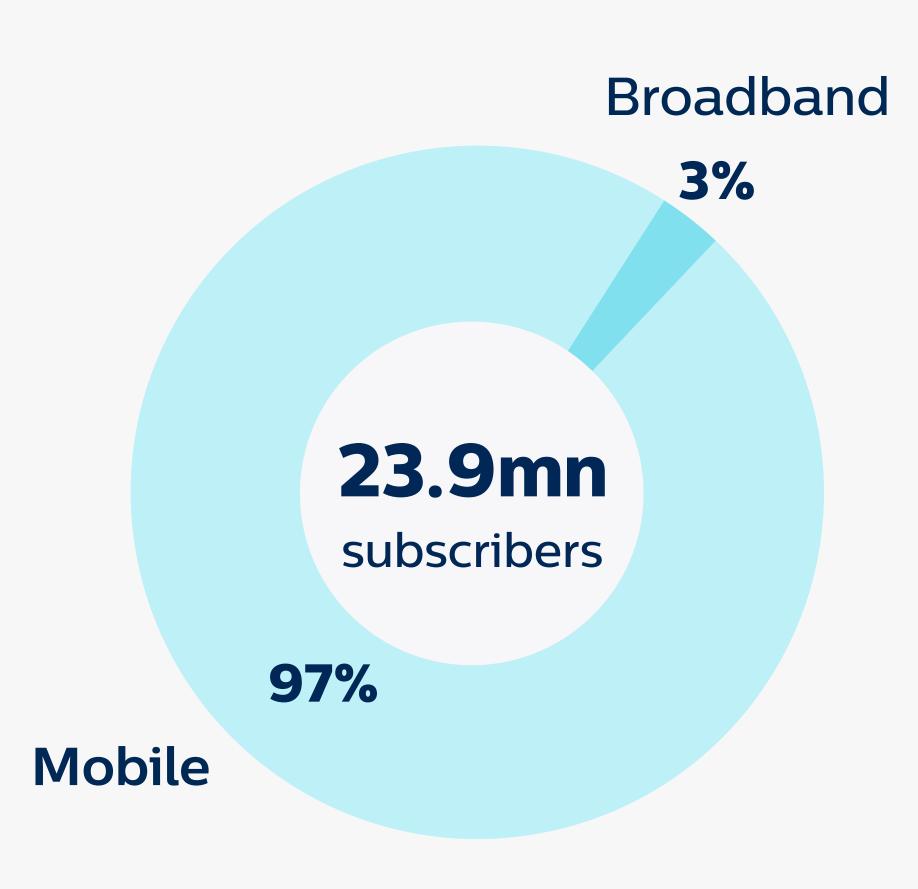
## 23%

## Broadband









### Vodafone



## Business Lines



## Fixed Broadband Market

Source: Analysys Mason, Q3'17 CEE&WE Telecom Matrix, TR data is from ICTA, Q4 '17 Market Report European countries include Austria, Denmark, Finland, Italy, Bulgaria, Estonia and Romania

urkey

512

people



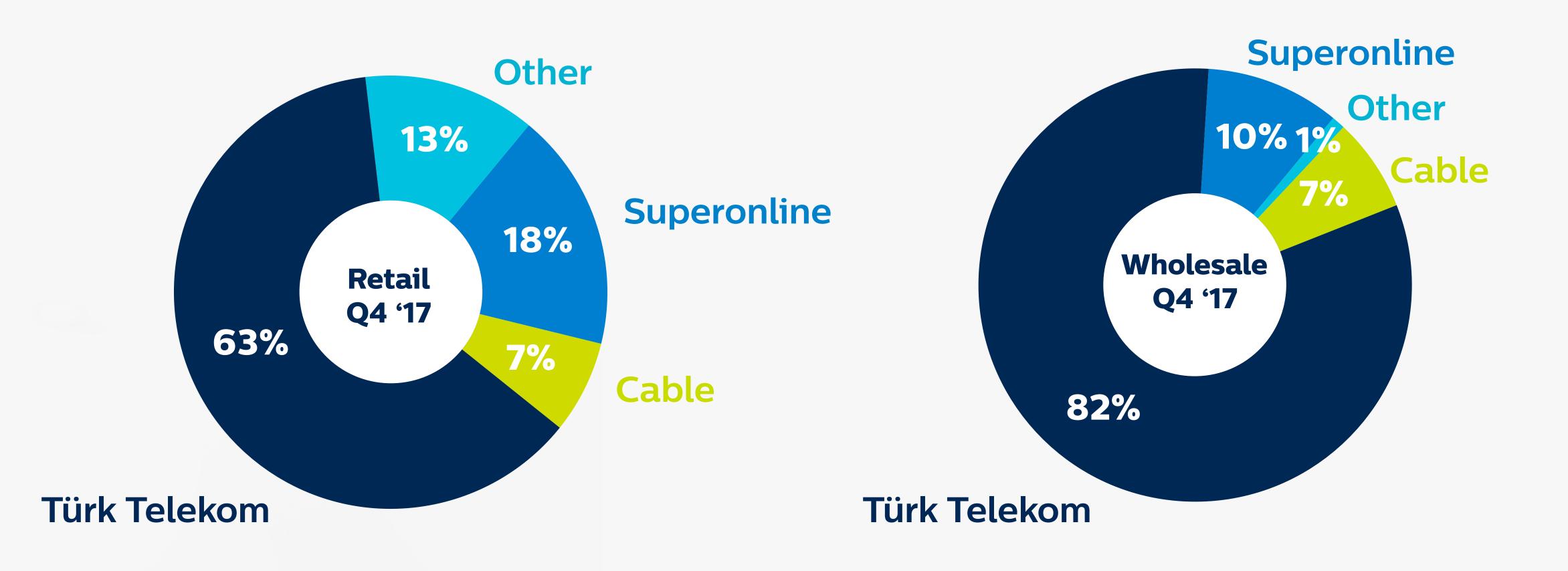




Household penetration in Turkey

51%

## **Subscriber Market Share**



Source: Other operators' data are from ICTA Q4 '17 report





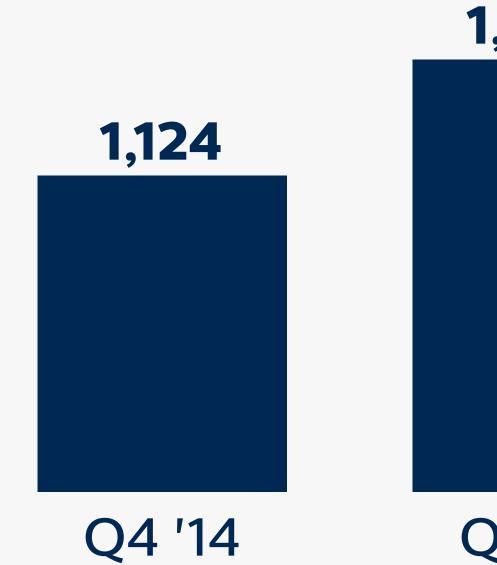
Source: ICTA Q4 '17 report

## **Subscribers & Avg. Monthly Data Usage** Average usage (GB) Total subscribers (mn)



## Fixed Broadband Performance

## **Fiber Subscribers** (thousand)

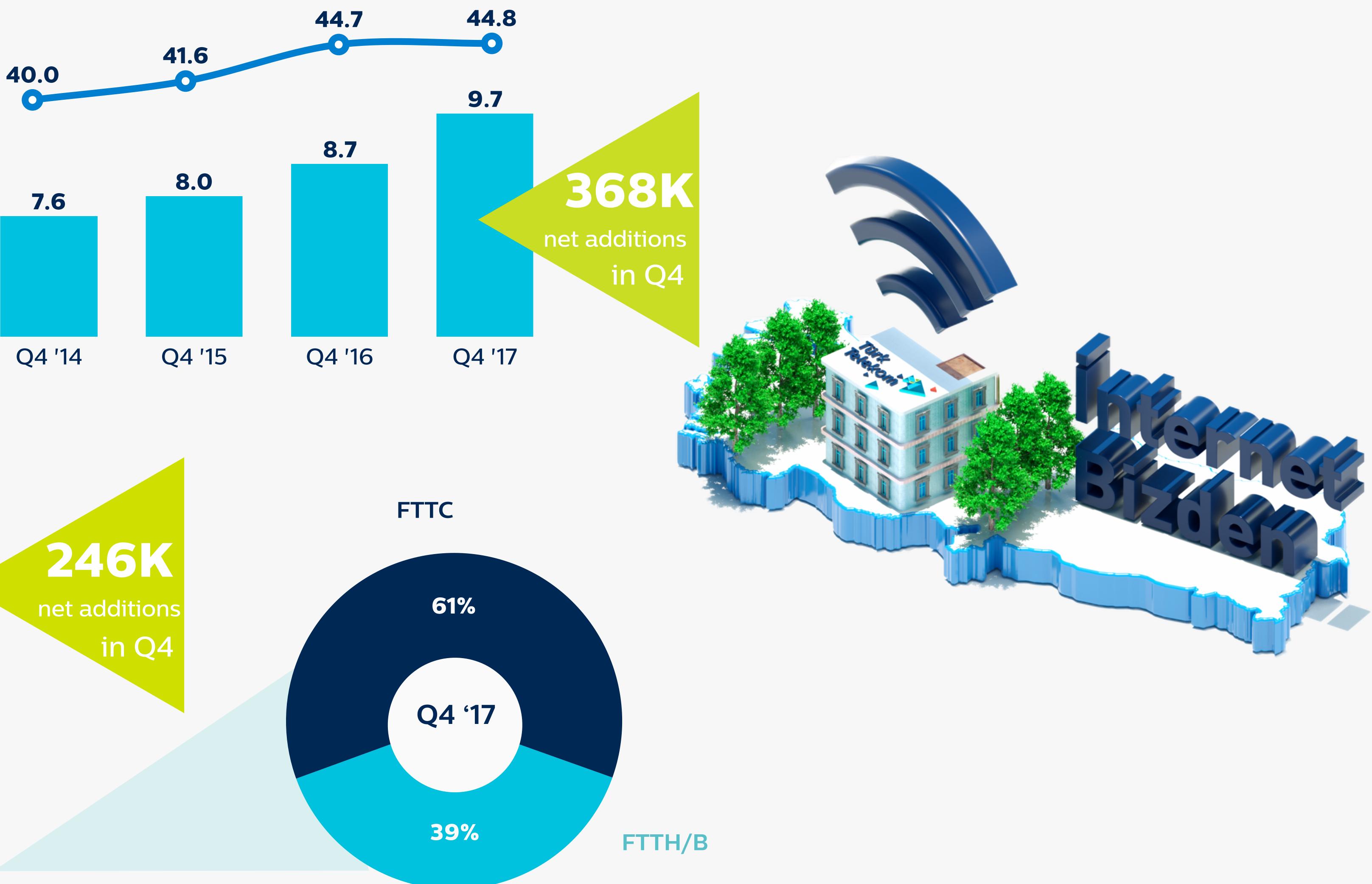


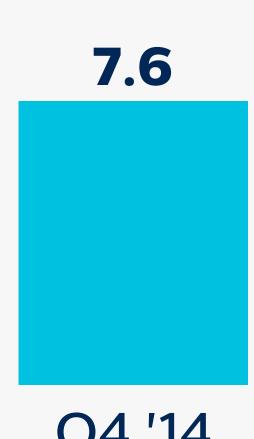


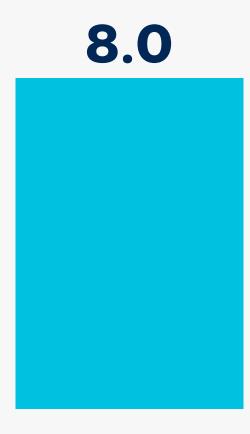
Q4 '15

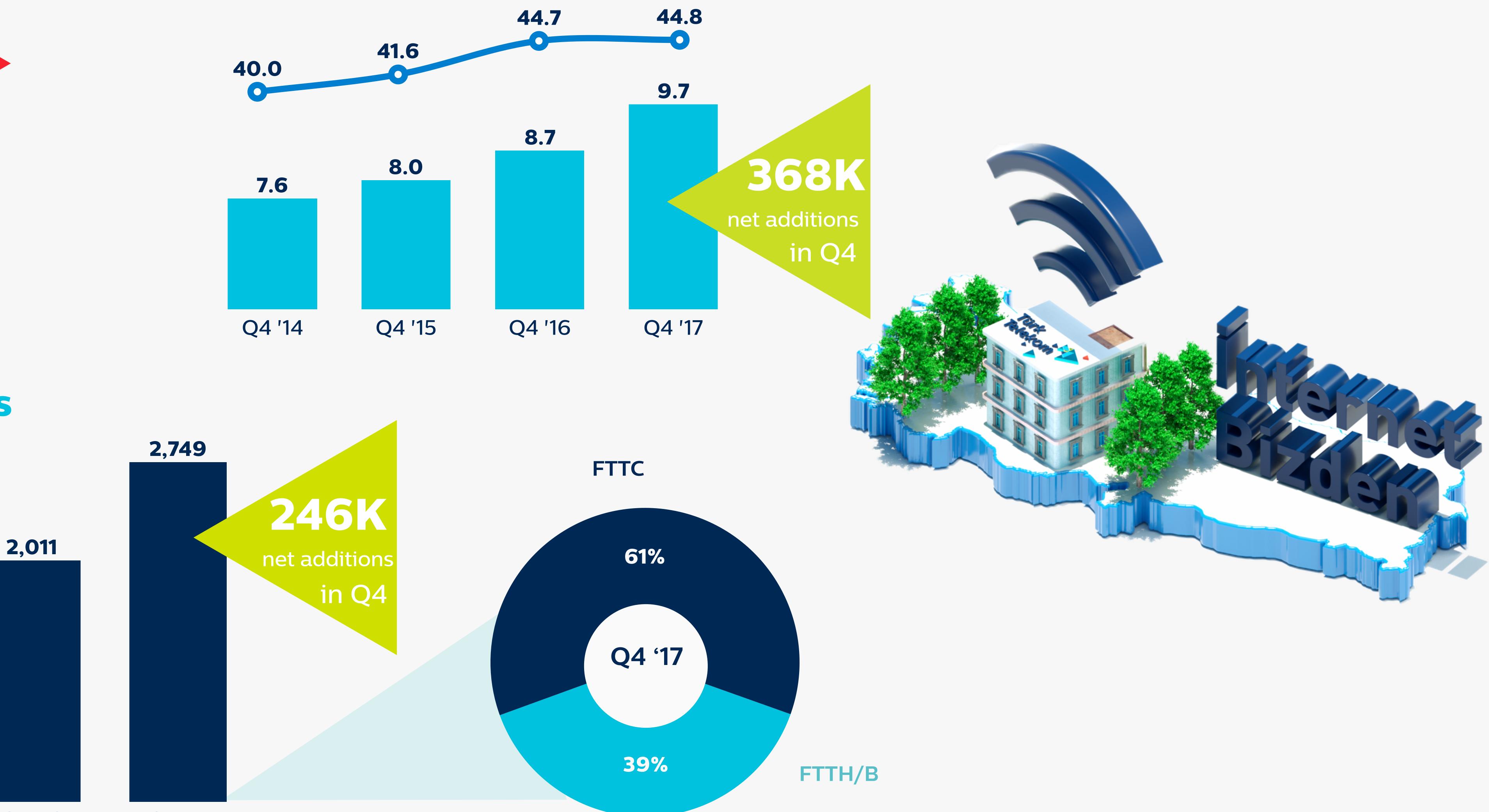












Q4 '16

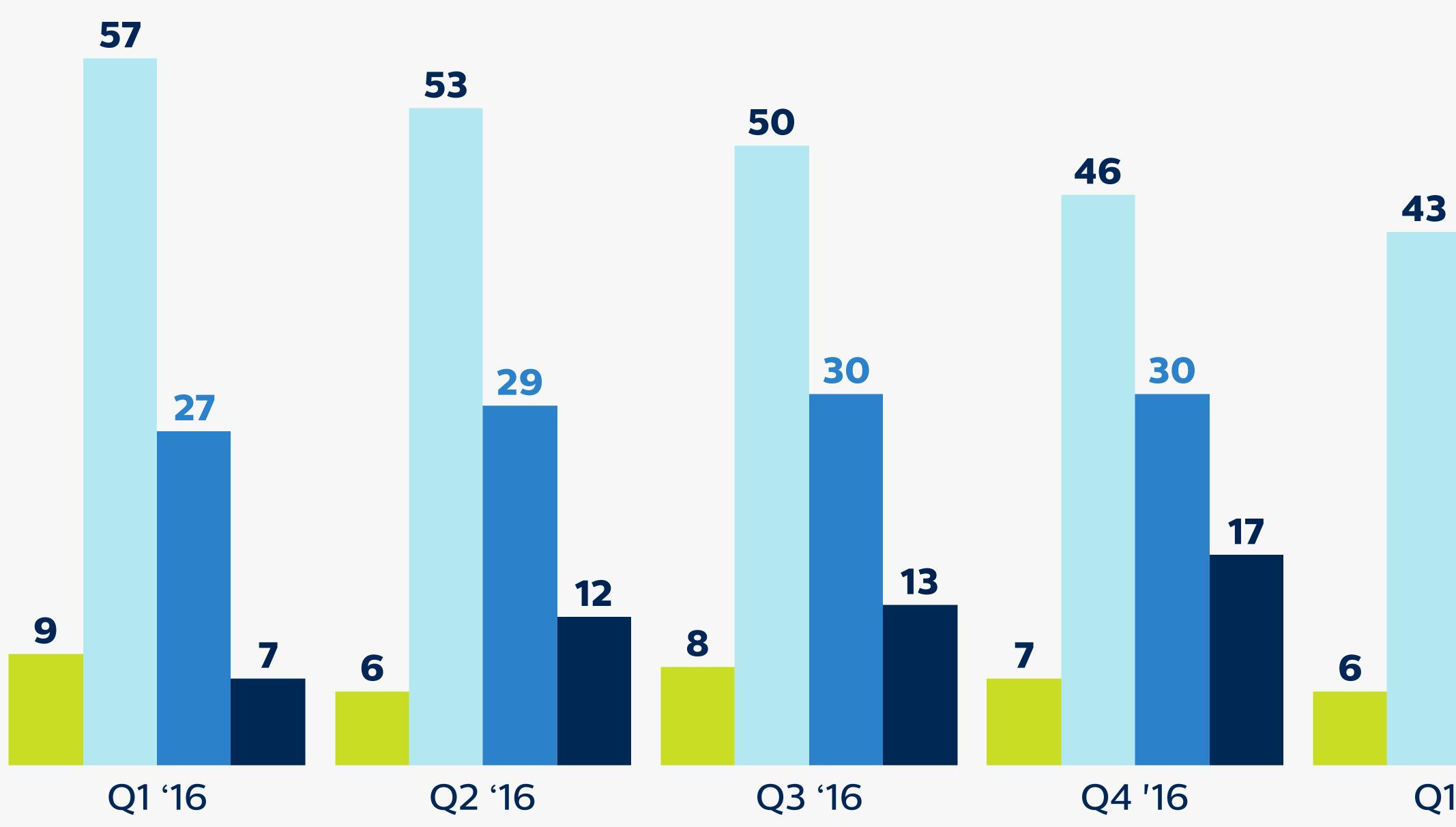
Q4 '17



## Upsell Dynamics Speed Breakdown (% of Subscribers) in Fixed **Up to 16** Broadband Mbps Above 16 28% 52% Mbps Q4 '16 20%

## **Capacity Breakdown**

(% of Subscribers)



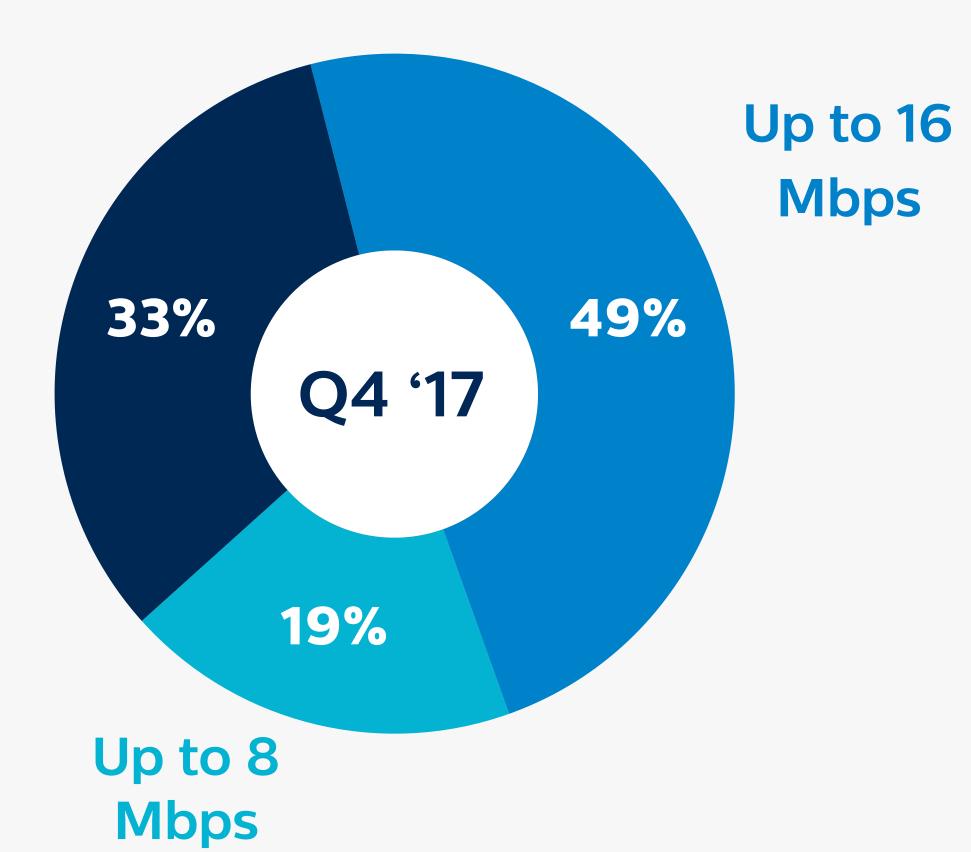
All figures are based on Turk Telekom's retail subscribers



Up to 8 Mbps



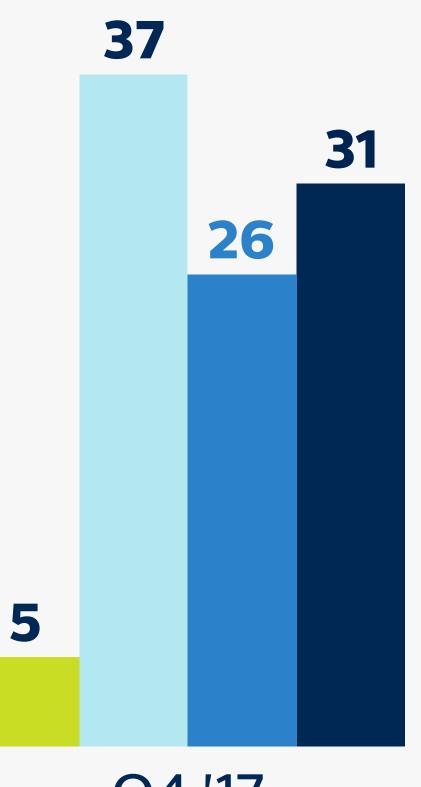
Above 16 Mbps



40 39 30 28 29 29 26 21 5 5

Q1 '17 Q2 '17

Q3 '17



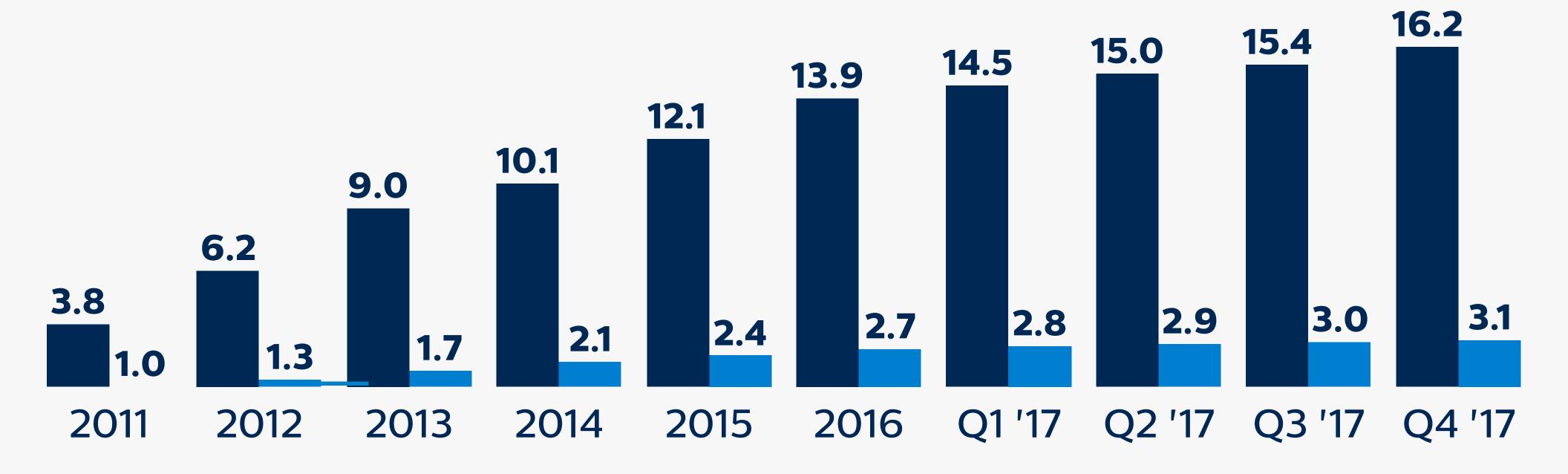
Q4 '17



## Nationwide Fiber

## Fiber Homepass (mn)

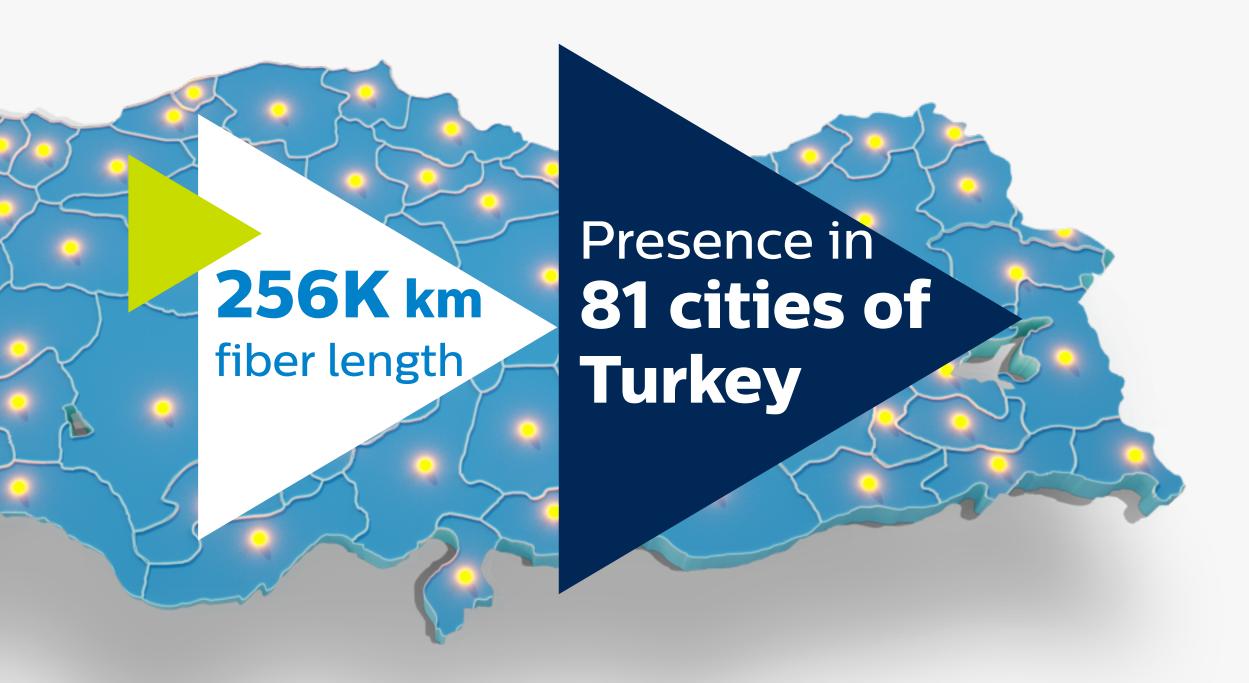
Türk Telekom Superonline



Fiber homepass includes FTTH/B & FTTC 16.2mn homeass consists 4.5mn FTTH/B and 11.7 mn FTTC



## **Türk Telekom** Fiber Network



## **Superonline** Fiber Network



Based on Turkcell's own publications as of March, 2018

## Fiber Subscribers (thousands)





Fiber subscribers include FTTH/B & FTTC subscribers

### Presence in 21 cities of Turkey

> 40.2K km fiber length

Wholesale customer of Türk Telekom



## Mobile Market

Population penetration in Europe 133%

> Mobile broadband population penetration in urkey 70%

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Source: ICTA, Q4 '17 Market Report European countries include: FIN, DEN, GRE, AUS, SWE, POR, SWI, IT, GER, NOR, BEL, UK, NL, SP, FR

Mobile broadband population penetration in Europe 91%

> Population penetration in Turkey 96%

## **Subscriber Market Share**

– Türk Telekom – Vodafone – Turkcell

**59%** 

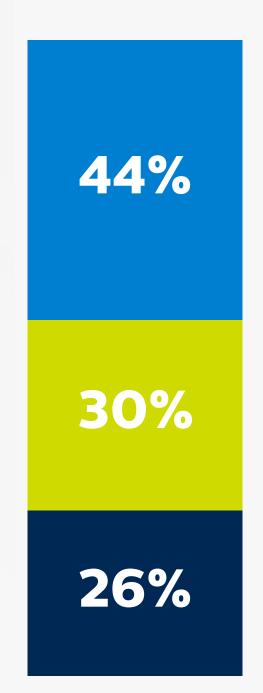
26%

15%

Q1 '07

## **Subscriber vs. Spectrum Market Share**

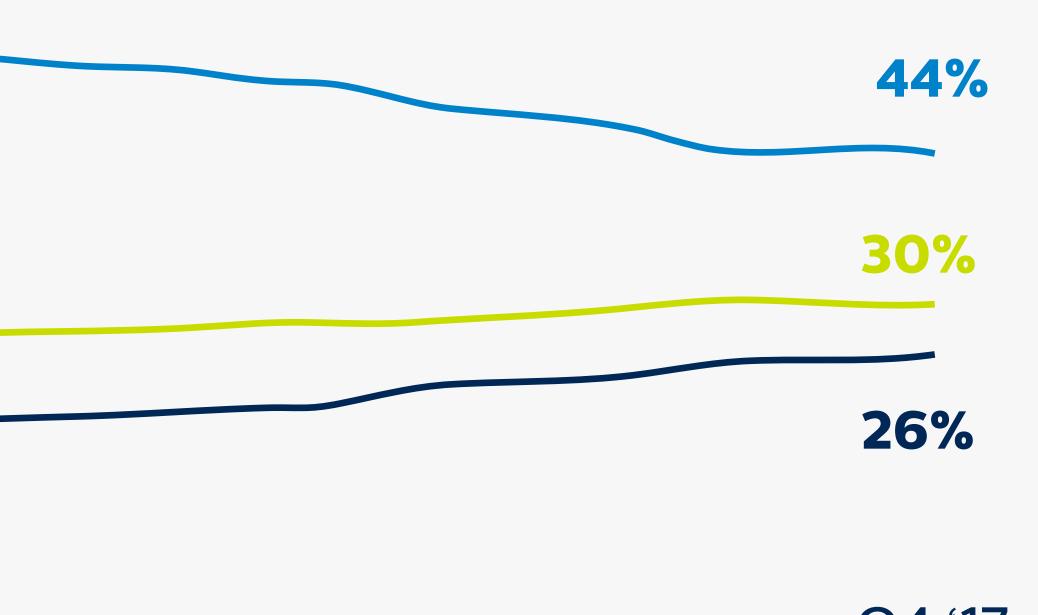
Vodafone Türk Telekom



## Subscriber

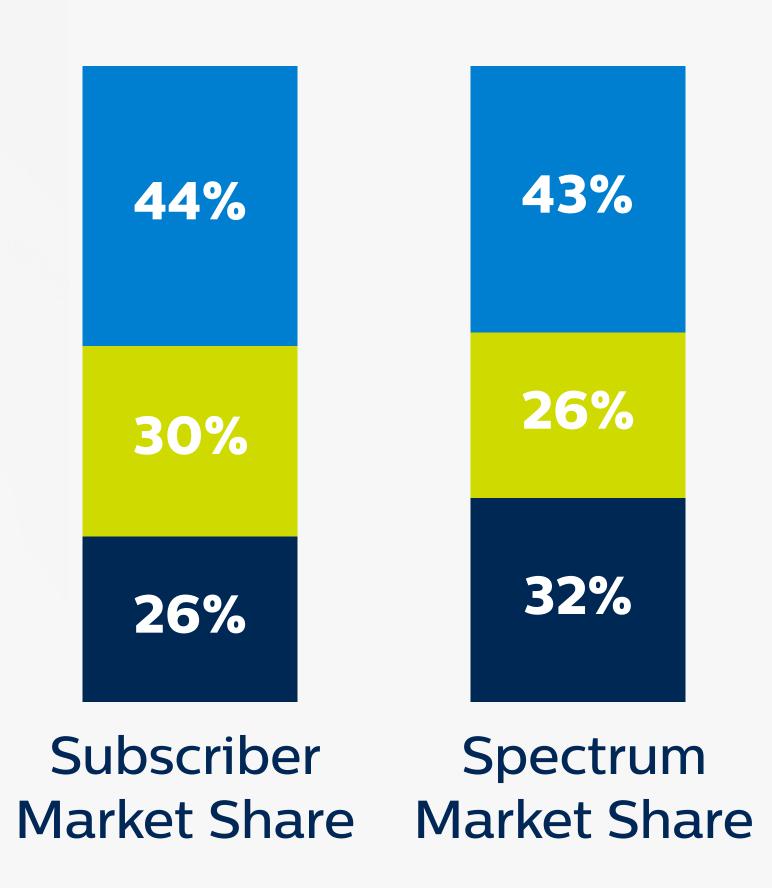
Other operators' data are from their own publications as of Q4 '17





Q4 '17



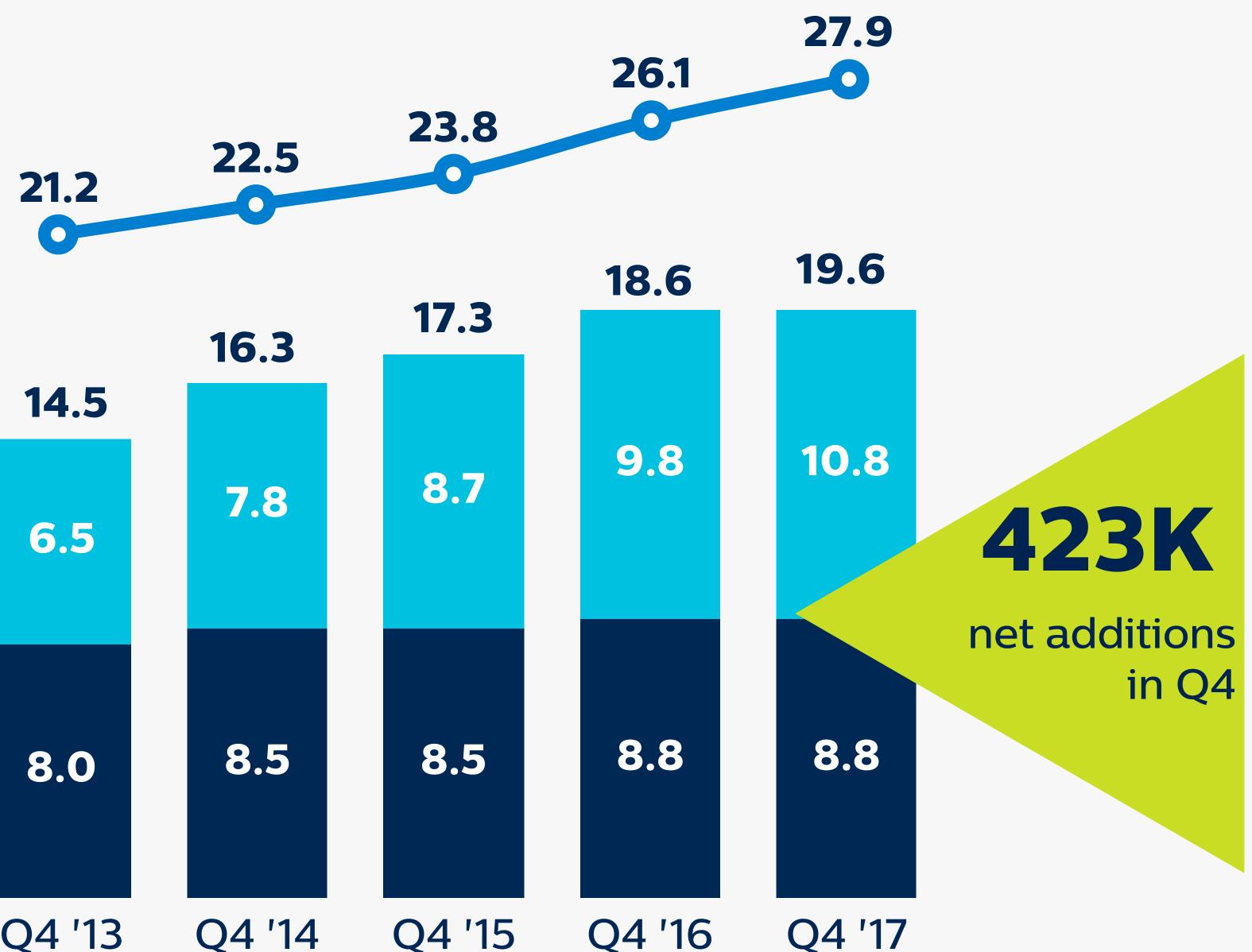


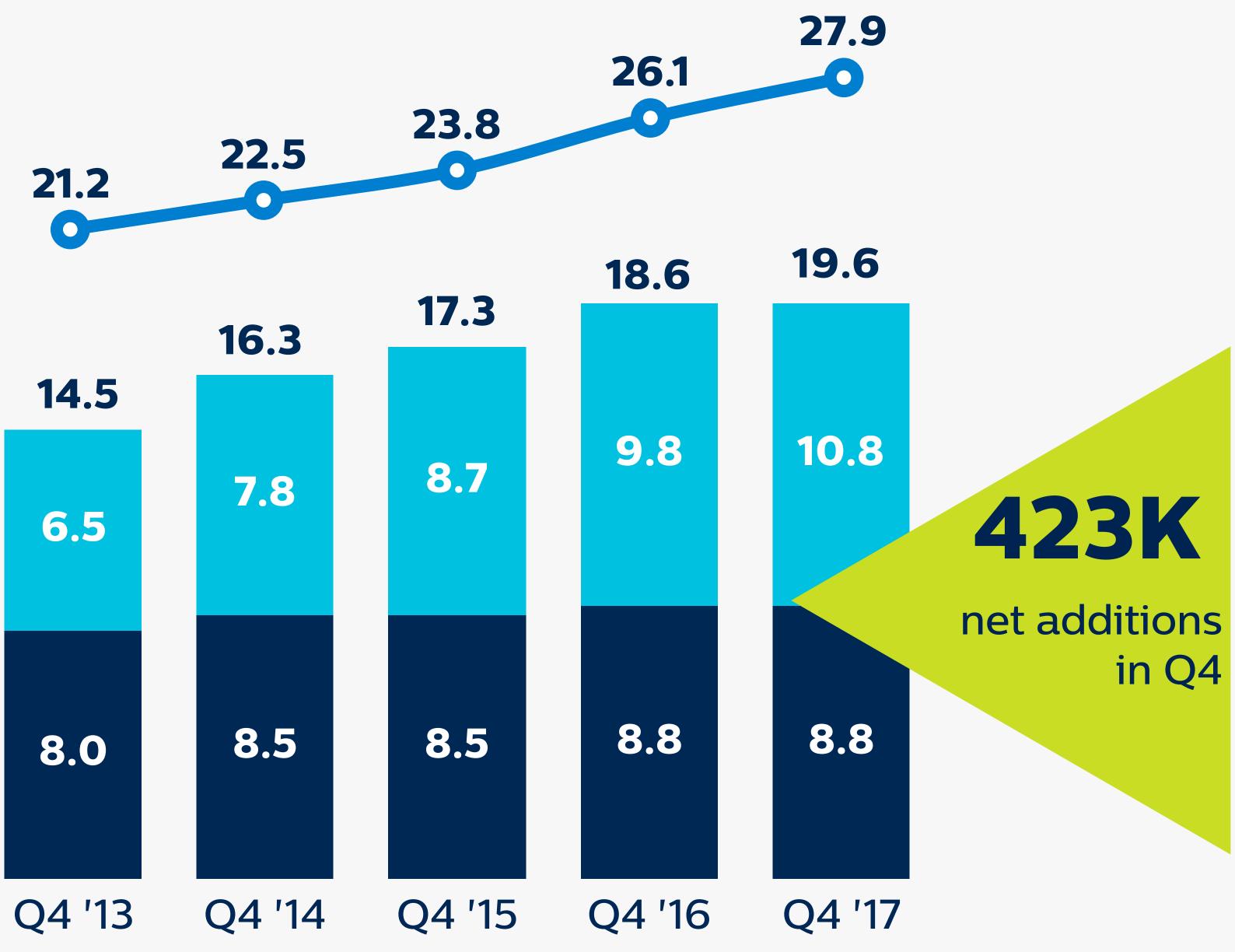


## Mobile Performance

## **Growing ARPU & Subscribers**

• Blended ARPU (TL)

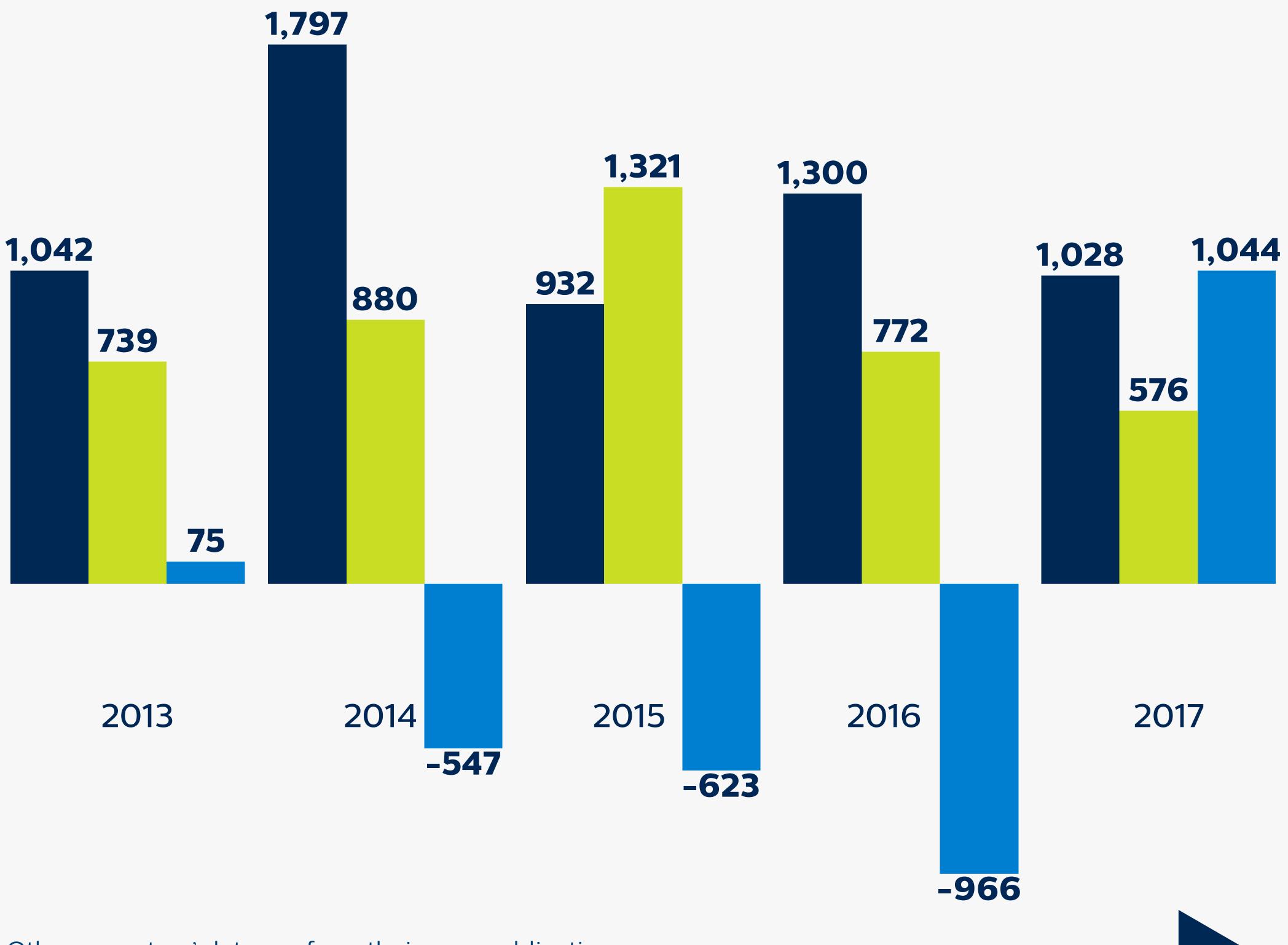






Prepaid (mn) Postpaid (mn)



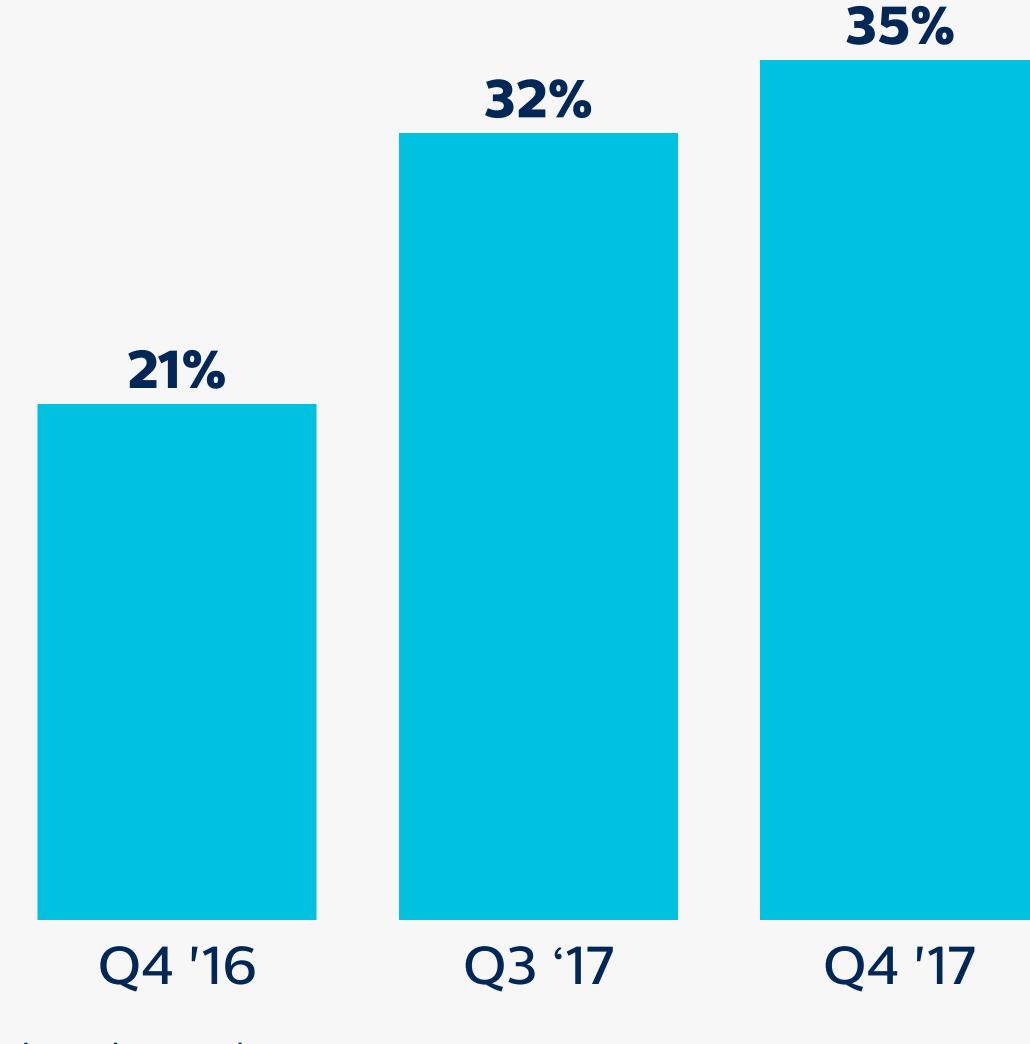


Other operators' data are from their own publications.



## Mobile Data

## LTE Users\* (Total subscriber share)

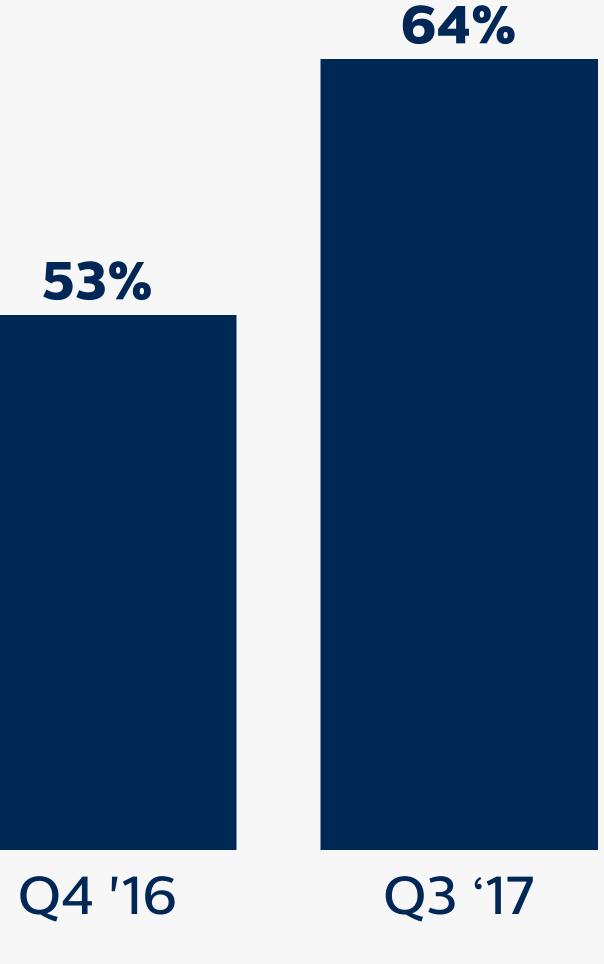


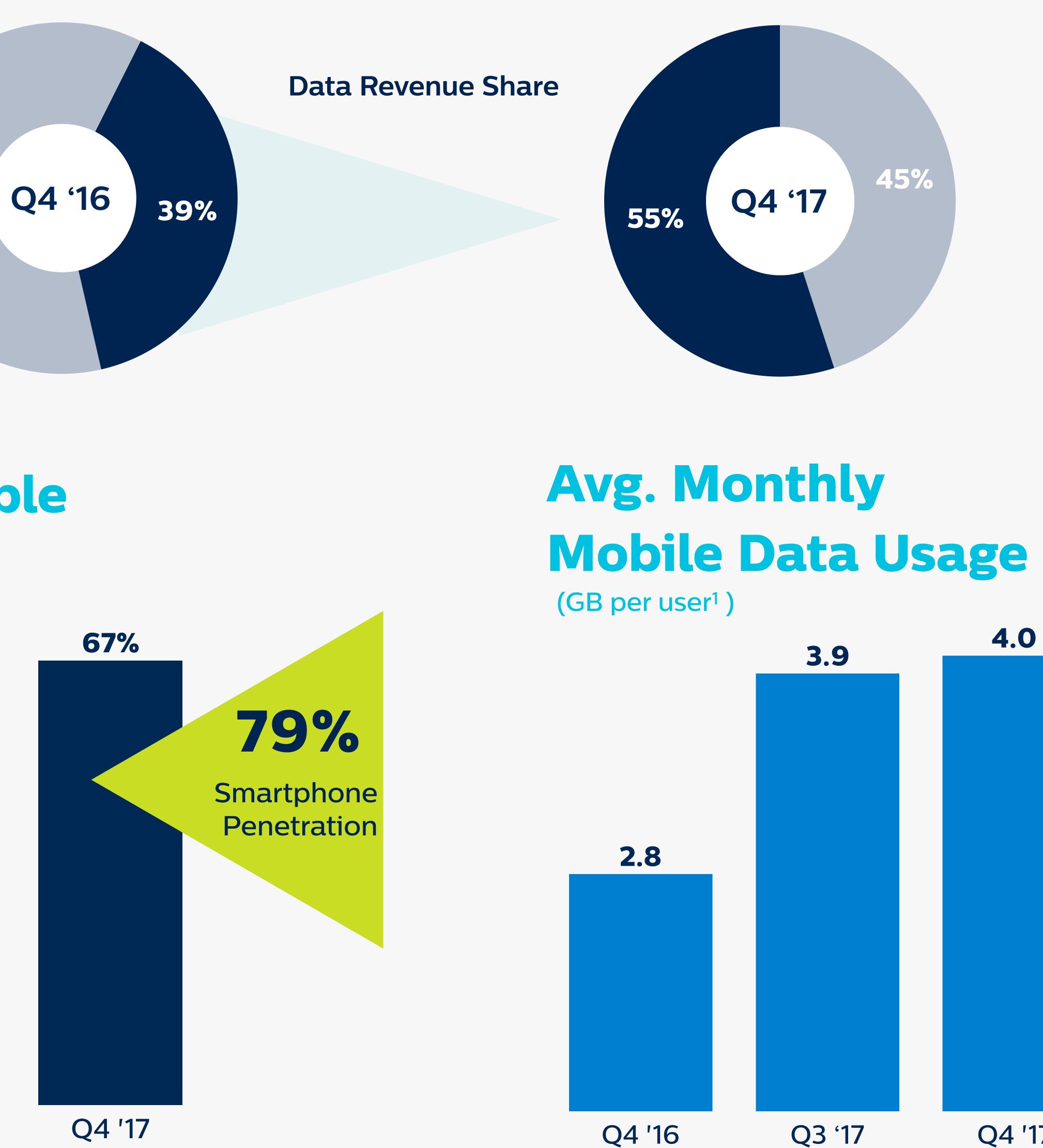
\*Subscribers who 1) registered for LTE 2) have LTE compatible device and simcard



61%

## LTE Compatible Smartphone





Q4 '17

4.0

Q4 '17

(1) Türk Telekom smartphone users



## Pay TV Market





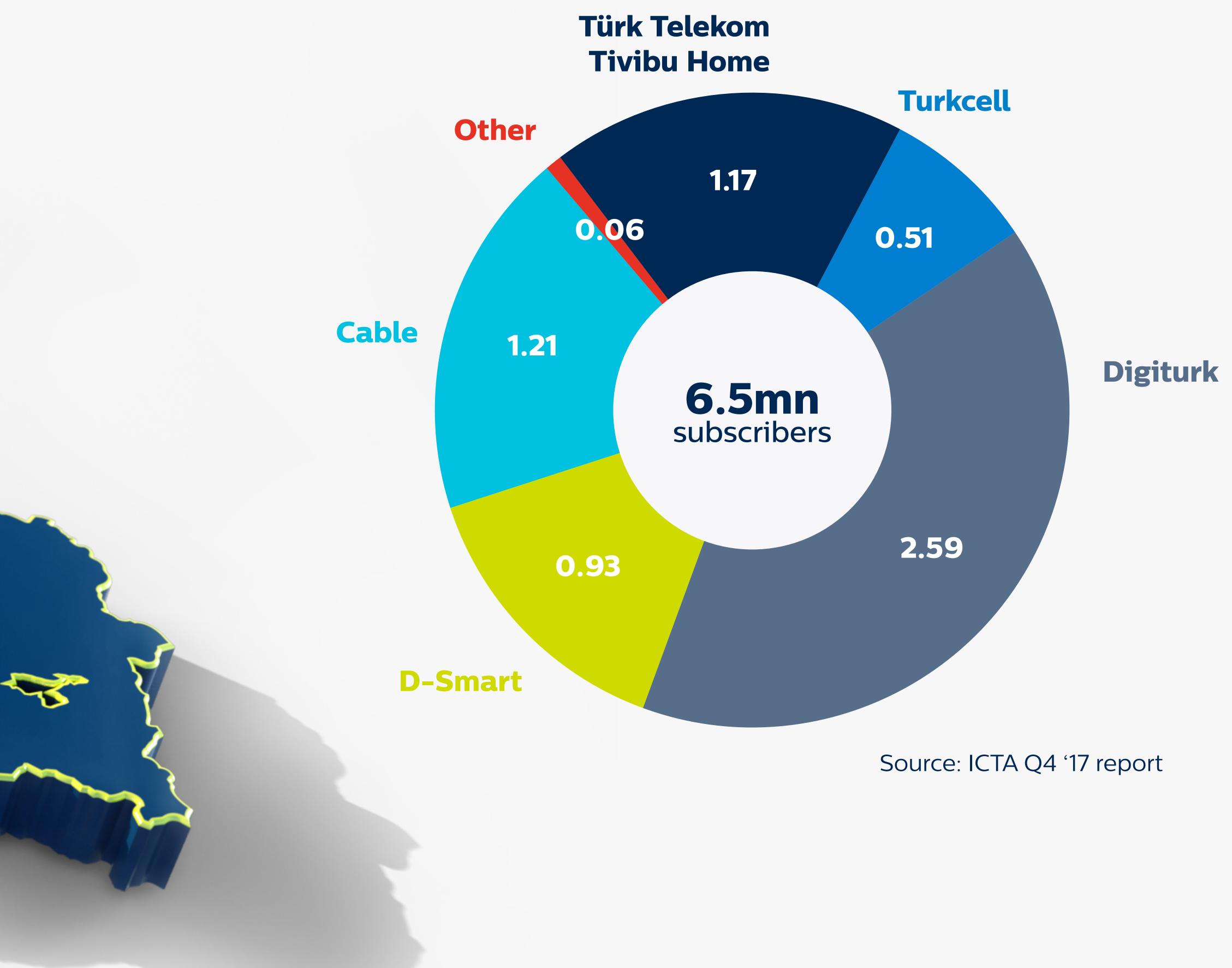
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Household penetration in Turkey 28%

## Subscribers (mn)

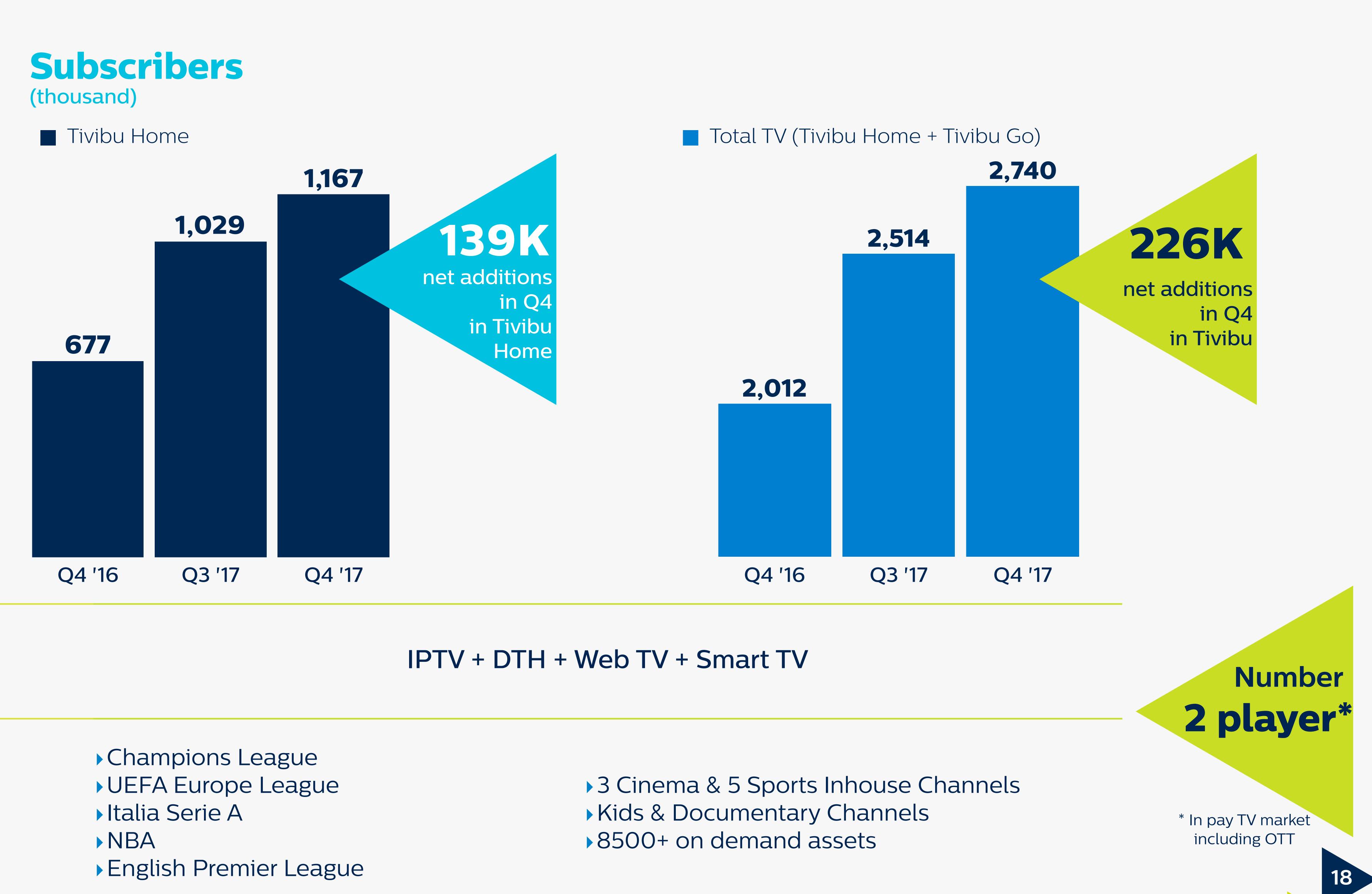


### Source: ICTA Q4 '17 report

## TV Performance Türk Telekom Tivibu







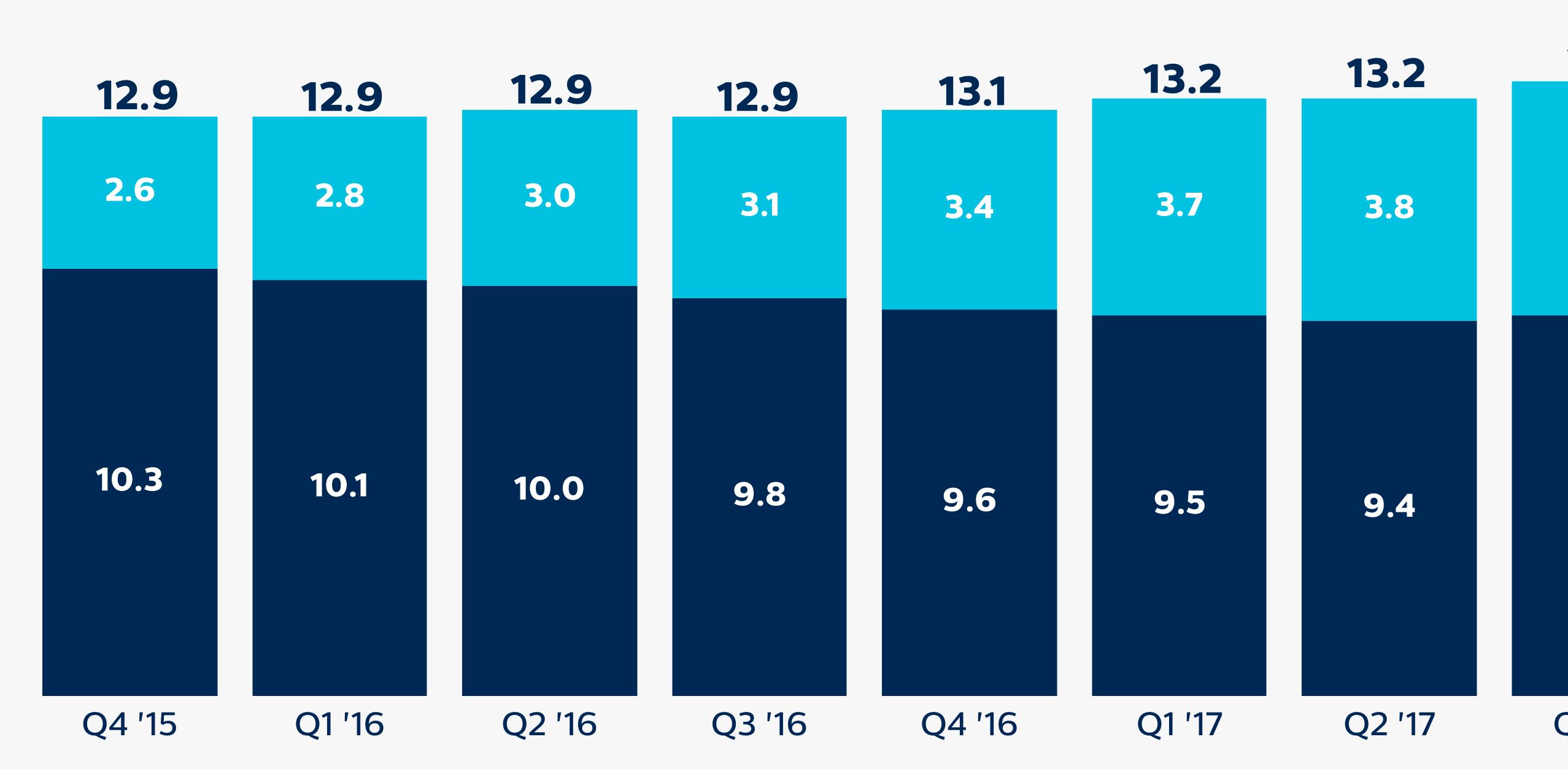
## Fixed Voice

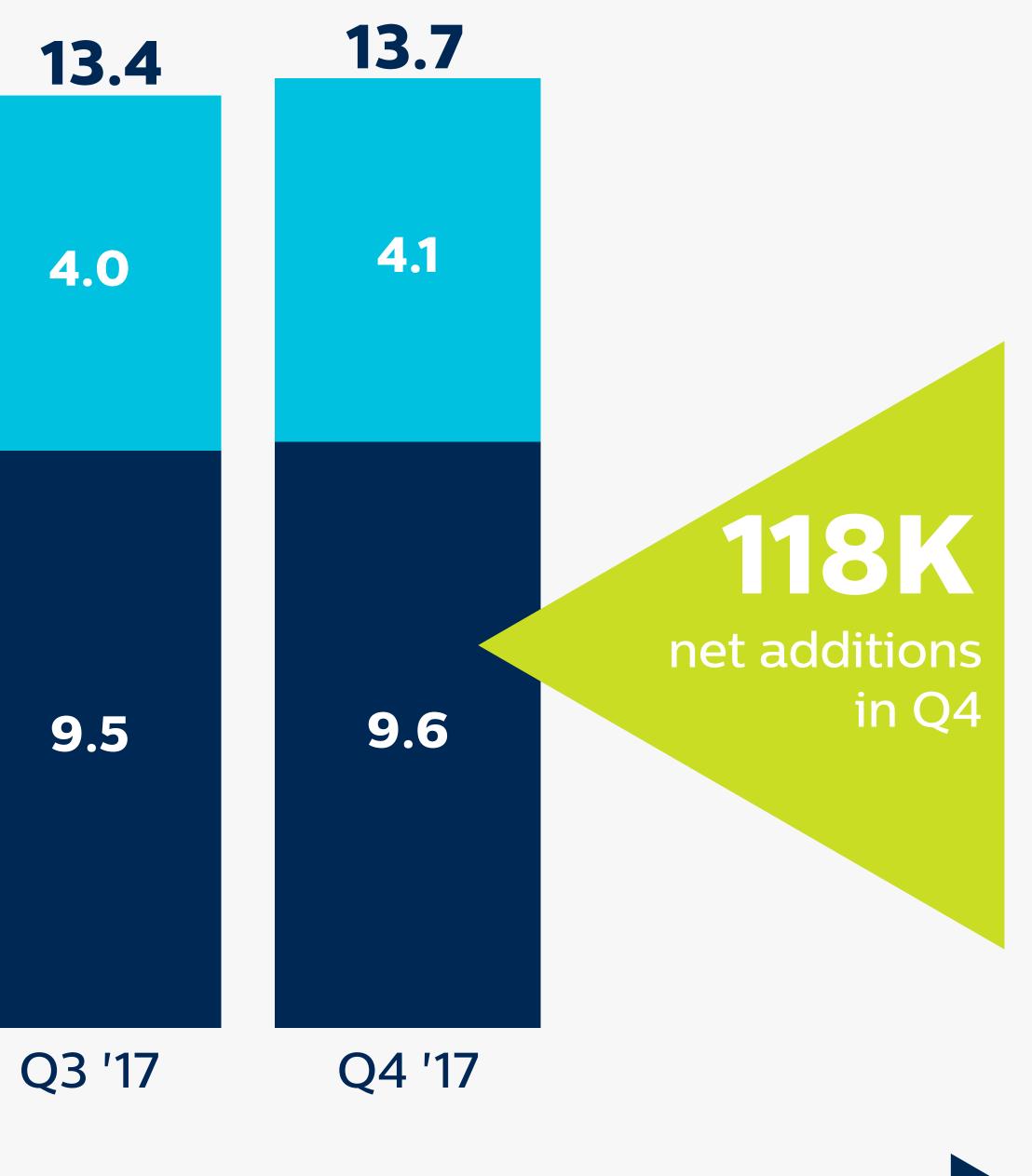
## **Access Lines and ARPU**

### Fixed Voice (mn) Naked Broadband (mn)

### • Fixed Voice ARPU (TL)







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## Digital Transformation

## Technology

Custom solutions by using both internal and subsidiary resources for serving both Turk Telekom and 3rd parties



## Marketing

Diverse portfolio addressing the consumer segment with 200+ value added services and mobile applications



### Tambu



Wirofon







## Tivibu Go Türk Telekom

muud

Music

## Branding & Comm.

Utilization of internal products for external sale

> Segmented digital advertises

## PROGRAMATIK

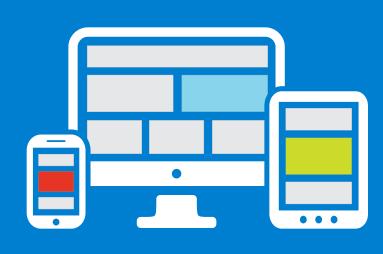
## Sales

### Diversification towards virtual channels

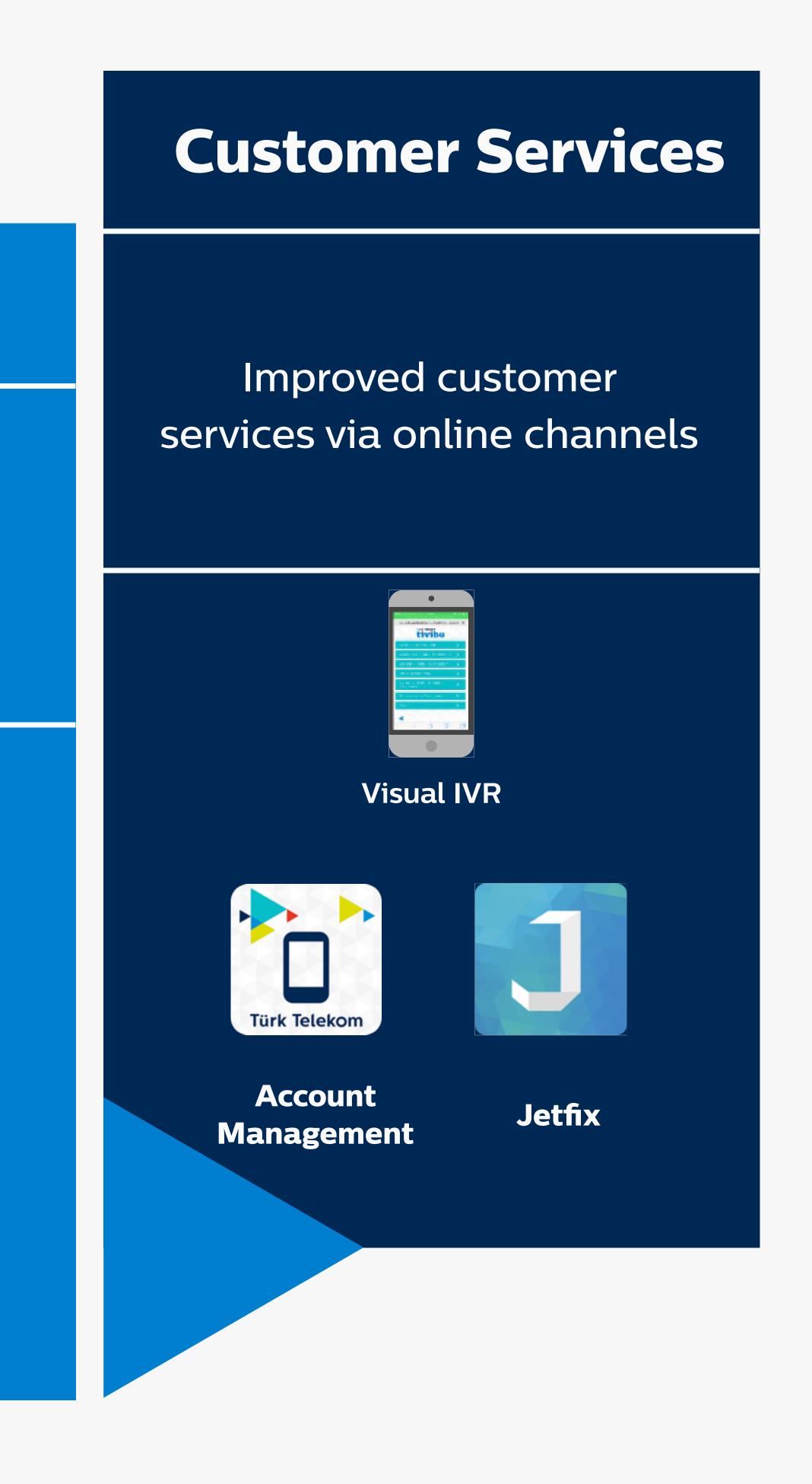
### Easy, quick, secure online payment



### **Direct Carrier Billing**

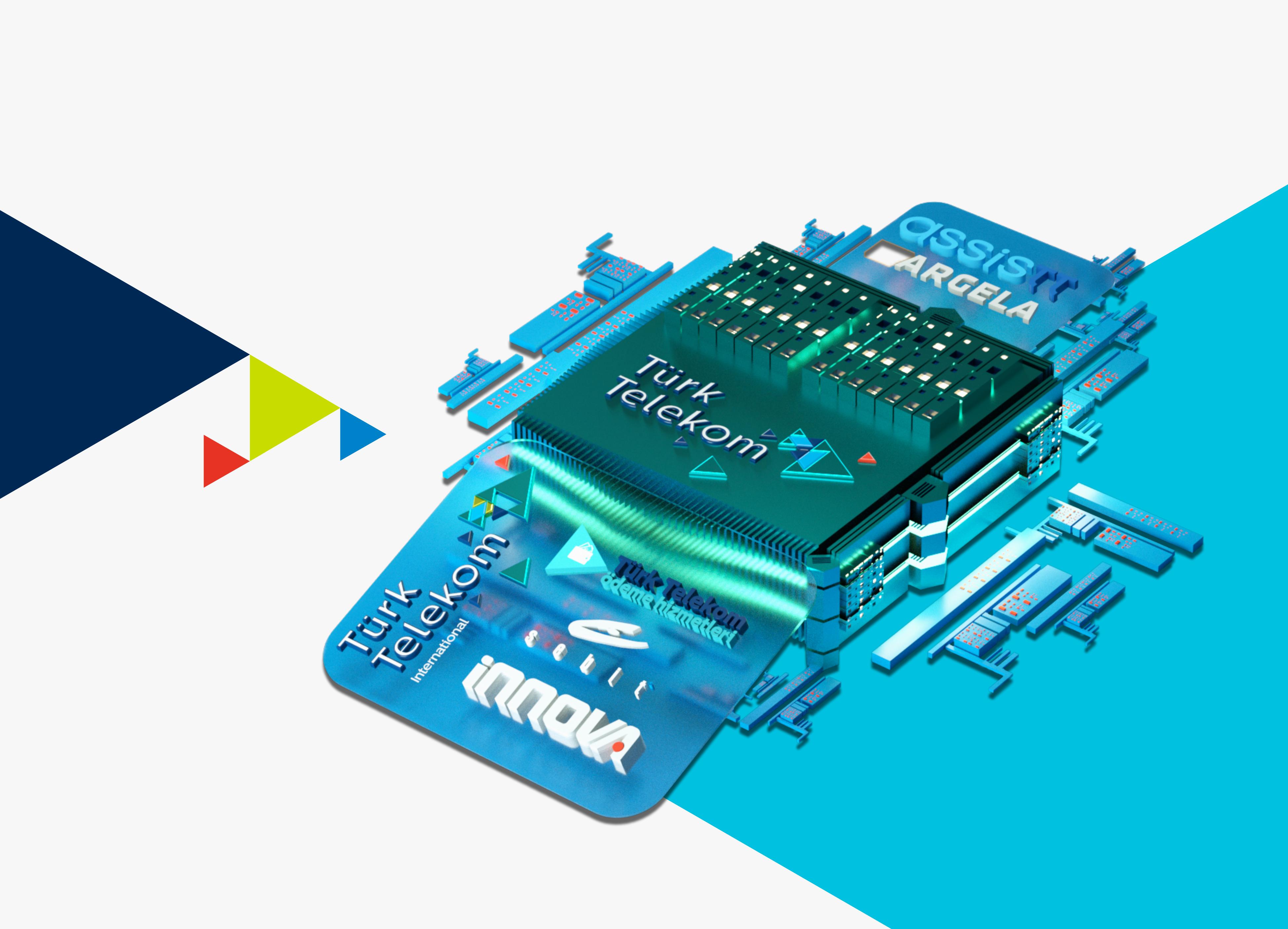


Web-sites / Applications





## Group Companies



## 

Leading software developer & integrator in Turkey

- End-to-end solutions for large scale ICT projects
  - •Smart Cities
  - Health Campuses
  - E-education transformation project (FATIH)
- PayFlex Innova: Payment, collection and loyalty solutions platform
- Kiosk Innova: Self-service solutions (in banks, hospitals, airports etc.)

## Next generation telco technologies R&D company

ARGELA

- and 5G with 20 patent applications
- ULAK: Turkey's first and only LTE base station development project
- MILAT: SDN & NFV based cybersecurity& cyberdefence solutions
- From pure R&D to commercialization
  - •Developer of Turkey's first national digital keyboard, TAMBU
- Memberof ONF and ONAP via US based subsidiary NETSIA

ProgRAN: SDN based RAN solutions for LTE

Turkey

- (FATIH)



Leading and largest edtech company in

• E-educational products, covering all Grades from Pre-School to High School

Leading education products: Raunt, VCloud and Vitamin

 Content and platform support to national E-education transformation project



## **OSSIST**

Leader customer service solutions company

- Beyond traditional call center services, solutions such as sales and marketing, social media management, e-mailing and payroll
- Serving largest private and public institutions with more than 10 thousand employees



International arm of the Group in wholesale data, voice and roaming services

- Over 40K km fiber network in CEE, Turkey, the Middle East and the Caucasus
- More than 70 major POPs in Europe, ME and Asia
- Unique Solutions
  - •AMEERS: New path connecting WE to ME
  - •SEA-ME-WE-5: Submarine cable system connecting Europe to Africa, ME and Asia

## Payment services company

- (BRSA)
- (DCB)



 Payment services license from the Banking Regulation and Supervision Agency

## Strong position in Direct Carrier Billing

• Expansion plans in other payment related services & products (Digital Wallets, Carrier-Billing, Money Transfers, Tax/Bill payments, E-money)



## Financials



# Income Statement

(TLmn)	2016	2017	YoY Change	Q4 '16	Q4 '17	YoY Change
Revenues	16,109	18,140	12.6%	4,250	4,800	12.9%
EBITDA	5,470	6,452	18.0%	1,434	1,525	6.3%
Margin	34.0%	35.6%		33.7%	31.8%	
<b>Operating Profit</b>	2,621	3,433	31.0%	658	713	8.4%
Margin	16.3%	18.9%		15.5%	14.8%	
Financial Income / (Expense)	(3,018)	(1,954)	(35.2%)	(2,180)	(1,061)	(51.3%)
FX & Hedging Gain / (Loss)	(2,517)	(1,454)	(42.2%)	(2,007)	(886)	(55.8%)
Interest Income/(Expense)	(360)	(340)	(5.6%)	(90)	(91)	1.7%
Other Financial Income/ (Expense)	(141)	(160)	13.5%	(84)	(84)	(0.0%)
Tax Expense	(328)	(343)	4.6%	134	235	74.9%
Net Income	(724)	1,136	n.m.	(1,388)	(113)	(91.8%)
Margin	n.m.	6.3%		n.m.	n.m.	

Note: FX Rates used in financial income/expense calculation are as follows:



## Balance Sheet

## (TL mn)

**Total Assets** 

Intangible Assets<sup>1</sup>

Tangible Assets<sup>2</sup>

Other Assets<sup>3</sup>

Cash and Equivalents

### **Total Equities and Liabilities**

Share Capital

Reserves, Retained Earnings and Other Equity Items

Interest Bearing Liabilities<sup>4</sup>

### **Provisions for Employee Termination Ben**

### Other Liabilities<sup>5</sup>

(1) Intangible assets excluding goodwill

(2) Tangible assets include property, plant and equipment and investment property

(3) Major items within other assets are trade receivables, prepaid expenses, other current assets and

(4) Includes short-term and long-term borrowing and short-term and long-term obligations under finance leases

(5) Major items within other liabilities are deferred tax liability, trade payables, provisions, income tax payable, employee benefit obligations, deferred revenue, other current liabilities

\*As of 2017 YE, set-top boxes and satellite receivers amounting to TL 49 mn for the year ended 31 December 2016 which were previously presented in inventory in consolidated financial statements, are classified in property, plant and equipment

	31.12.2016	30.09.2017	31.12.2017
	26,874	26,519	29,149
	8,341	8,148	8,438
	8,760*	8,362	9,138
	6,757*	7,247	7,473
	3,016	2,761	4,100
	26,874	<b>26,519</b>	29,149
	3,260	3,260	3,260
	126	1,389	1,295
	15,041	15,398	16,492
nefits	696	673	711
	7,751	5,798	7,391



## Cash Flow Statement

(TLmn)	2016	2017	YoY Change	<b>Q4 '16</b>	Q4 '17	YoY Change
<b>Operating Cash Flow</b>	4,933	5,944	20.5%	2,243	3,063	36.5%
Investing Cash Flow	<b>(4,612)</b>	(4,278)	(7.3%)	(1,910)	<b>(1,674)</b>	(12.4%)
CAPEX	(4,667)	(4,224)	(9.5%)	(1,943)	(1,713)	(11.8%)
Other Investing Activites	55	(54)	n.m.	33	39	18.2%
Financing Cash Flow <sup>1</sup>	(219)	(595)	<b>171.2%</b>	(503)	(12)	(97.5%)
Net Change in Cash Position <sup>2</sup>	<b>102</b>	1,072	951.7%	(170)	1,376	n.m.

(1) Includes currency translation differences (2) Blocked deposits are included in operating activities rather than net cash position



## Revenue Breakdown

(TL mn)	2016	2017	YoY Change	<b>Q4 '16</b>	Q4 '17	YoY Change
Fixed Voice	2,798	2,603	(7.0%)	675	635	(6.0%)
Broadband	4,244	4,899	15.4%	1,150	1,289	12.1%
TV	177	228	29.0%	50	62	23.7%
Mobile	5,756	6,639	15.3%	1,524	1,701	11.6%
Corporate Data <sup>1</sup>	1,315	1,492	13.5%	340	391	15.1%
International Revenue	510	639	25.3%	126	170	34.6%
Domestic Interconnection	18	12	(31.8%)	5	3	(40.5%)
Rental income from GSM Operators	77	80	3.8%	21	18	(14.5%)
Other <sup>2</sup>	896	929	3.7%	303	338	11.4%
IFRIC-12	413	704	70.7%	78	214	173.6%
Eliminations	(95)	(87)	(8.1%)	(23)	(21)	(7.2%)
Total Revenue	16,109	18,140	12.6%	4,250	4,800	12.9%

(1) Includes leased line and data services

(2) Includes ICT companies, device sales, other



## OPEX Breakdown



## (TL mn)

**Direct Costs** 

Interconnection

Tax

Provisions for Doubtful Receivables

Cost of Equipment and Technology Sales

**Other Direct Costs** 

**Commercial Costs** 

**Other Costs** 

Network & Technology

Personnel

Other

Sub Total

IFRIC-12

### **Total OPEX**

(1) Note: Please find the reclassifications as of 31 March 2017 related to operational expenses on our website in Summary Financial Operational Information xls.

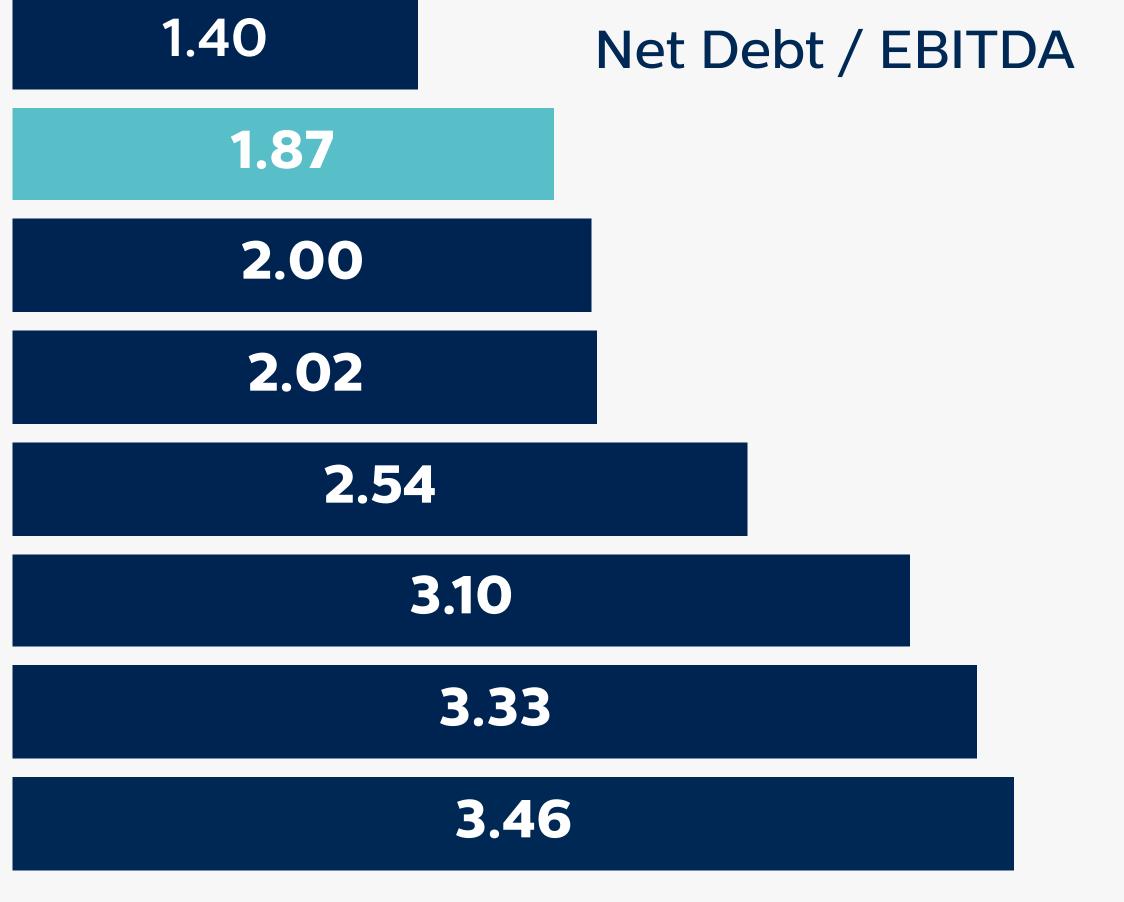
2016	2017	YoY Change	Q4 '16	Q4 '17	YoY Change
3,581	4,075	13.8%	967	1,141	18.0%
1,344	1,519	13.0%	345	381	10.5%
1,156	1,313	13.6%	307	343	11.9%
370	468	26.4%	91	133	46.1%
437	493	12.8%	151	211	39.5%
273	282	3.4%	74	73	(0.3%)
1,639	1,748	6.7%	419	487	16.2%
5,054	5,241	3.7%	1,360	1,458	7.2%
1,549	1,764	13.9%	415	<b>454</b>	9.5%
2,768	2,854	3.1%	714	776	8.6%
737	623	(15.5%)	232	228	(1.5%)
10,273	11,064	7.7%	2,746	3,086	12.4%
365	623	70.7%	69	189	173.5%
10,639	11,688	9.9%	2,815	3,275	16.3%



## Debt Profile

## Low debt burden compared to peers

BT Group **Türk Telekom\*** Orange (France) Vodafone Group KPN Telefonica Telecom Italia Mobily



Source: Bloomberg Türk Telekom's ratio is based on Q4'17 financials; other's based on their latest data

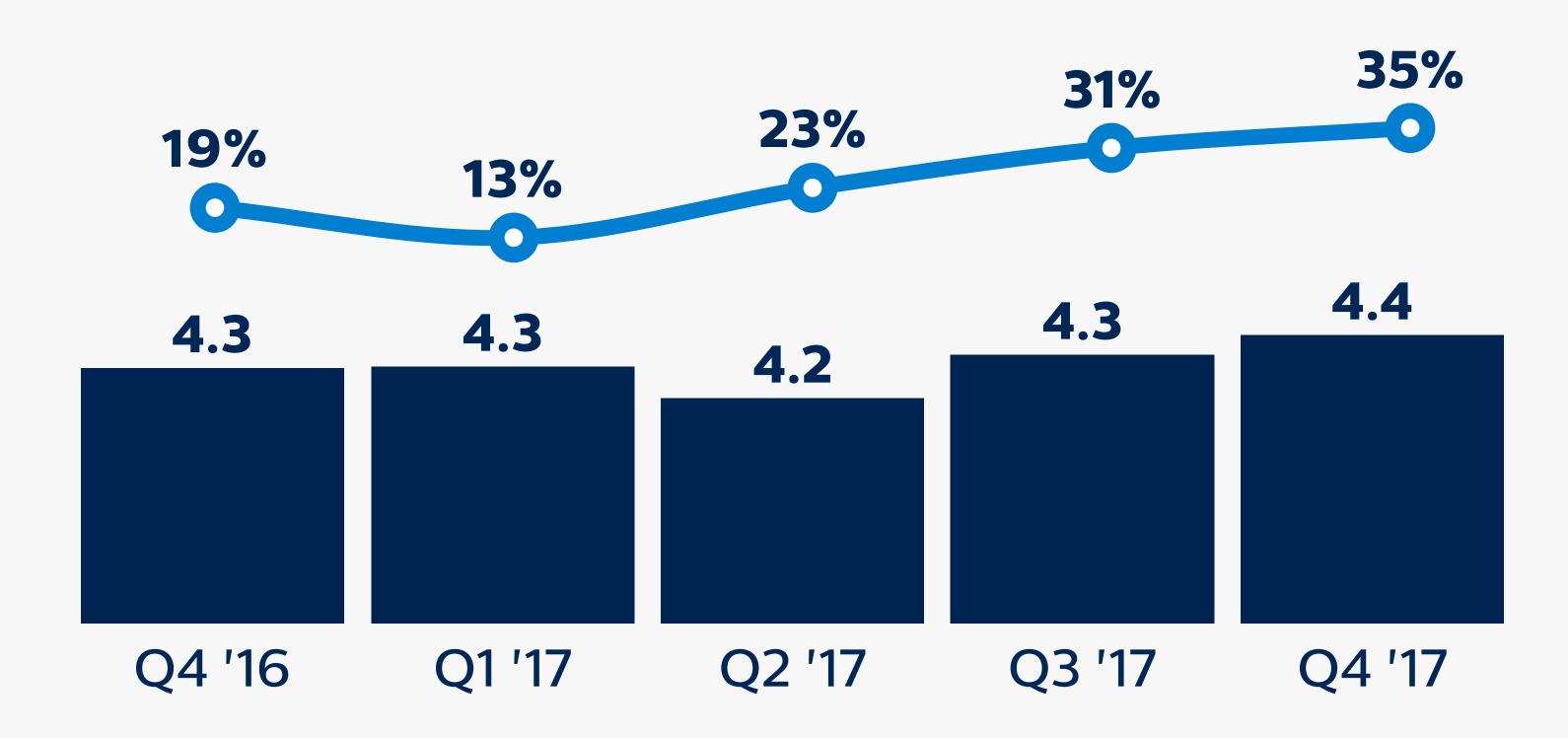
## Net Debt





## **Hedge Ratio**

### Gross FX Debt (bn USD)



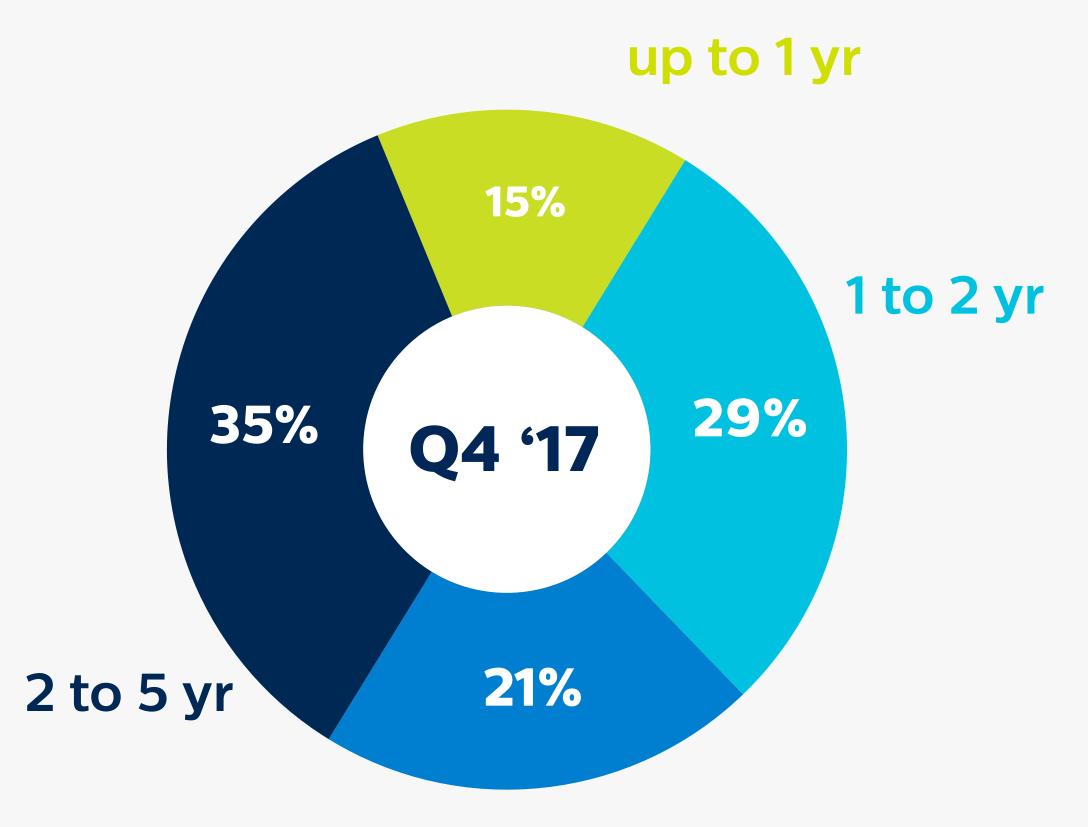
Hedge Ratio includes participating CCS & FX swaps & FX based cash

### Net Debt/EBITDA O Adj. Net Debt/EBITDA



### Note: Net Debt/EBITDA calculation excludes extraordinary claims. Adjusted Net Debt/EBITDA includes MTM from USDTRY CCS

## **Maturity Profile**



### **>5 yr**



# Operational Highlights

### Total Access Line (mn)

Fixed Voice Lines<sup>1</sup> (mn)

Naked DSL Lines (mn)

Fixed Voice ARPU (TL)

Broadband Total Subscribers (mn)

FTTH/B Subscribers ('000)

FTTC Subscribers ('000)

Broadband ARPU (TL)

Total Tivibu Subscribers<sup>2</sup> (mn)

Tivibu Home Subscribers<sup>3</sup> ('000)

Tivibu Home ARPU (TL)

Mobile Total Subscribers (mn)

Mobile Postpaid Subscribers (mn)

Mobile Prepaid Subscribers (mn)

Mobile Blended ARPU (TL)

Mobile Postpaid ARPU (TL)

Mobile Prepaid ARPU (TL)

(1) Includes PSTN and WLR Lines

(2) Includes IPTV, DTH, and Tivibu Go (Web TV + Smart TV) subscribers

(3) Includes IPTV and DTH subscribers

2016 Q4	2017 Q3	2017 Q4
13.1	13.4	13.7
9.6	9.5	9.6
3.4	4.0	4.1
23.2	23.0	22.2
8.7	9.4	9.7
869	986	1,065
1,143	1,517	1,684
44.7	44.1	44.8
2.0	2.5	2.7
677	1,029	1,167
19.2	16.4	16.4
18.6	19.2	19.6
9.8	10.4	10.8
8.8	8.8	8.8
26.1	28.8	27.9
34.0	36.8	35.7
17.1	18.5	18.0

YoY Change	QoQ Change
4.6%	1.9%
(0.7%)	1.2%
19.3%	3.3%
(4.1%)	(3.3%)
12.2%	3.9%
22.6%	8.0%
47.4%	11.0%
0.3%	1.6%
36.2%	9.0%
72.4%	13.5%
(14.9%)	(0.1%)
5.5%	2.2%
10.3%	4.2%
0.2%	(0.1%)
6.8%	(3.1%)
4.9%	(3.0%)
5.7%	(2.3%)





(1) IFRIC 12 is adjustment is a non-operational revenue line booked in conjunction with upgrades to our fixed line infrastructure suc as the upgrade from copper to fiber based network

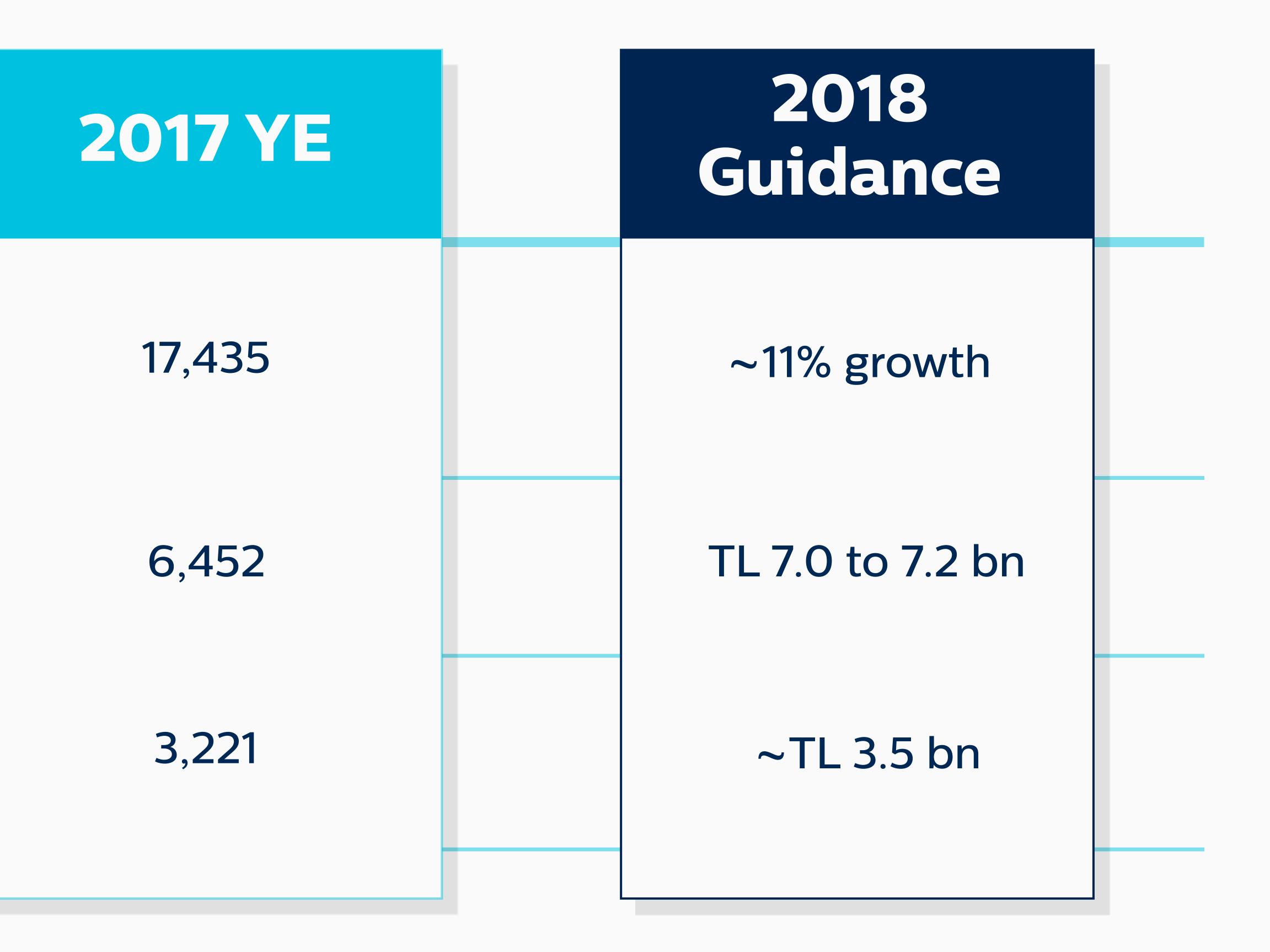




## **Revenue** (exc. IFRIC 12)<sup>1</sup>



## CAPEX







## GROWTH

- FBB penetration drive & upsell focus, partnerships with electricity companies
- Mobile market share growth
- TV reach increase, Wireless Homes
- Synergy offers & crossells
- New revenue streams: Smart Cities, Health Campuses etc.

## EFFICIENCY

- Strict cost control
- Streamlined organization
- Simple and effective portfolio
- Rigorous CAPEX management & asset efficiency initiatives

## **STRATEGIC INITIATIVES**

- of SDN & NFV
- transformation

## Go-to-market & customer care effectiveness

Customer Experience Program: EMPATHY

Enhanced value creation for subsidiaries, Argela (R&D and innovation centre), Innova (Large scale ICT projects), Sebit (edtech) and others

Focus on verticals: Energy, Healtcare & Education

Network and IT transformation: Commercialization

Digitalization for consumers (Muud, e-dergi, Tambu, Tivibu Go) and enterprise digital

• CVC initiative: Türk Telekom Ventures



## **Internet Bizden & Regional Campaigns**

## **c.30%**

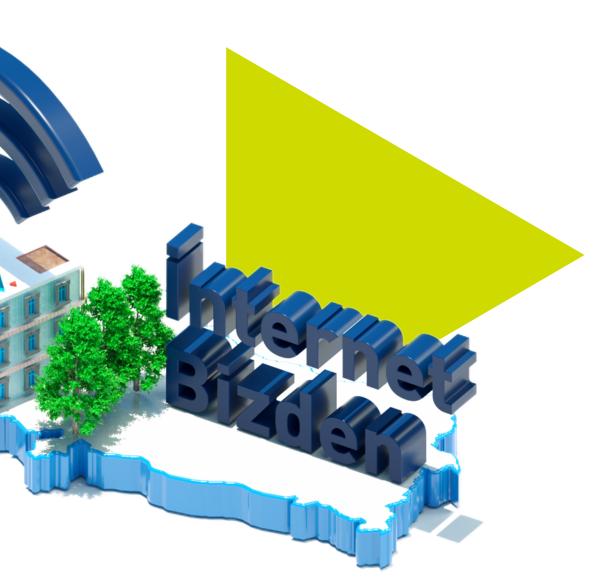
of Q4 '17 FBB net adds via Internet Bizden campaign

## **Turkey's Digital Keyboard** 4.5 mn 1.6 mn downloads monthly active users

## **Differentiated Verticals**

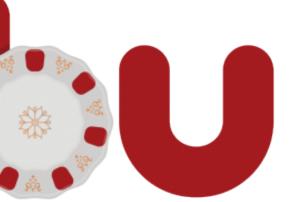
Health

**Education** 

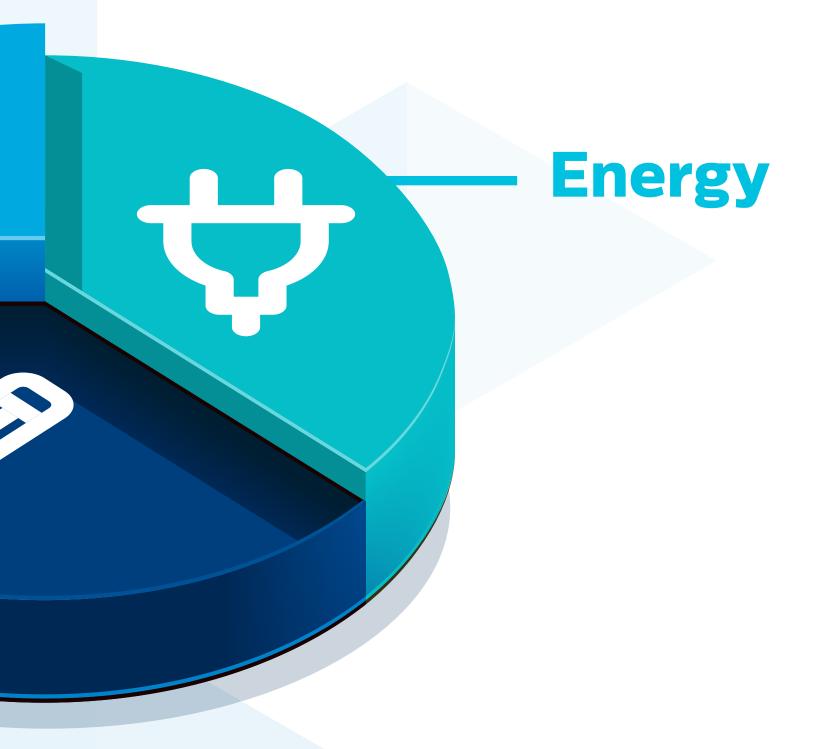


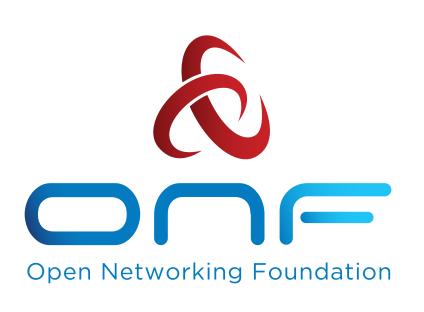
Wireless Homes C.80% of Q4 '17 of gross DTH subs adds via mobile synergy offers















## **Network Transformation**

SDN & NFV solutions for NextGen Technologies





Türk Telekom

CK

## **Enterprise Digital** Transformation

Türk Telekom





## ambu Keyboard app evolving into platform







discover, learn and share

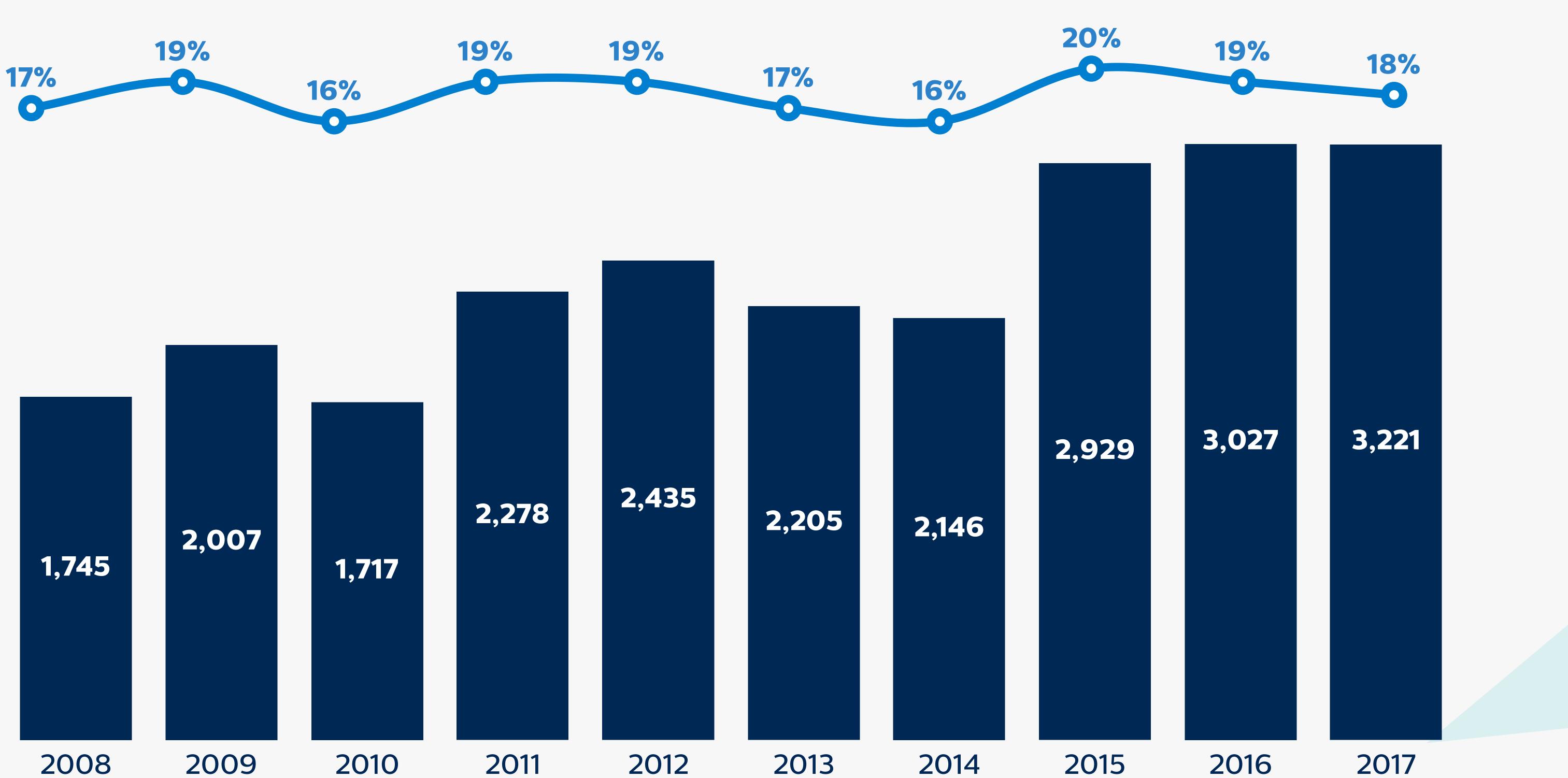
Personalized dictionary for





## **Capex\* & Capex / Sales**

### CAPEX (TL mn)

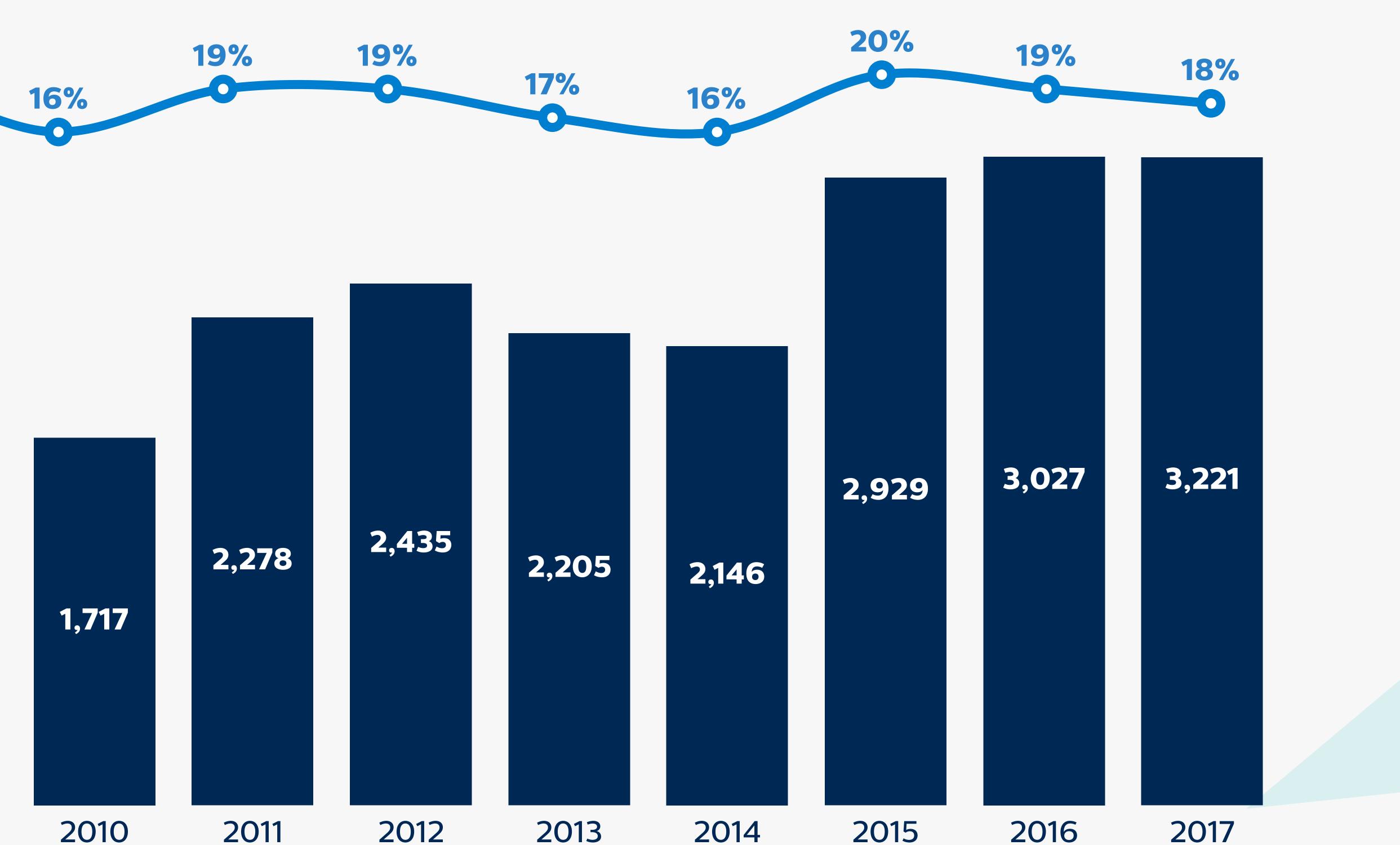




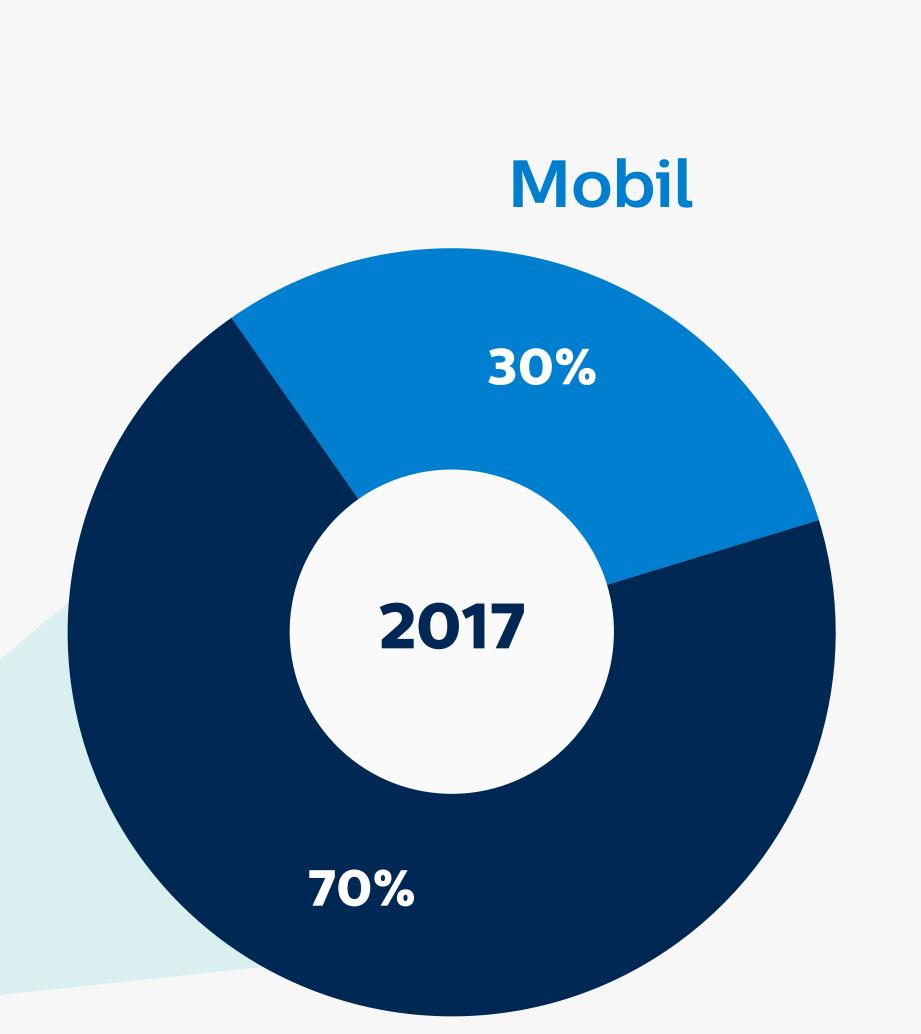
\* Capex figures exclude license fees

and IT transformation projects

### • CAPEX/Sales



## Major Capex areas are fiber network roll-out in fixed line, network investments in mobile



### **Fixed Line**

36

## Shareholder Remuneration

## **Dividend Distribution**

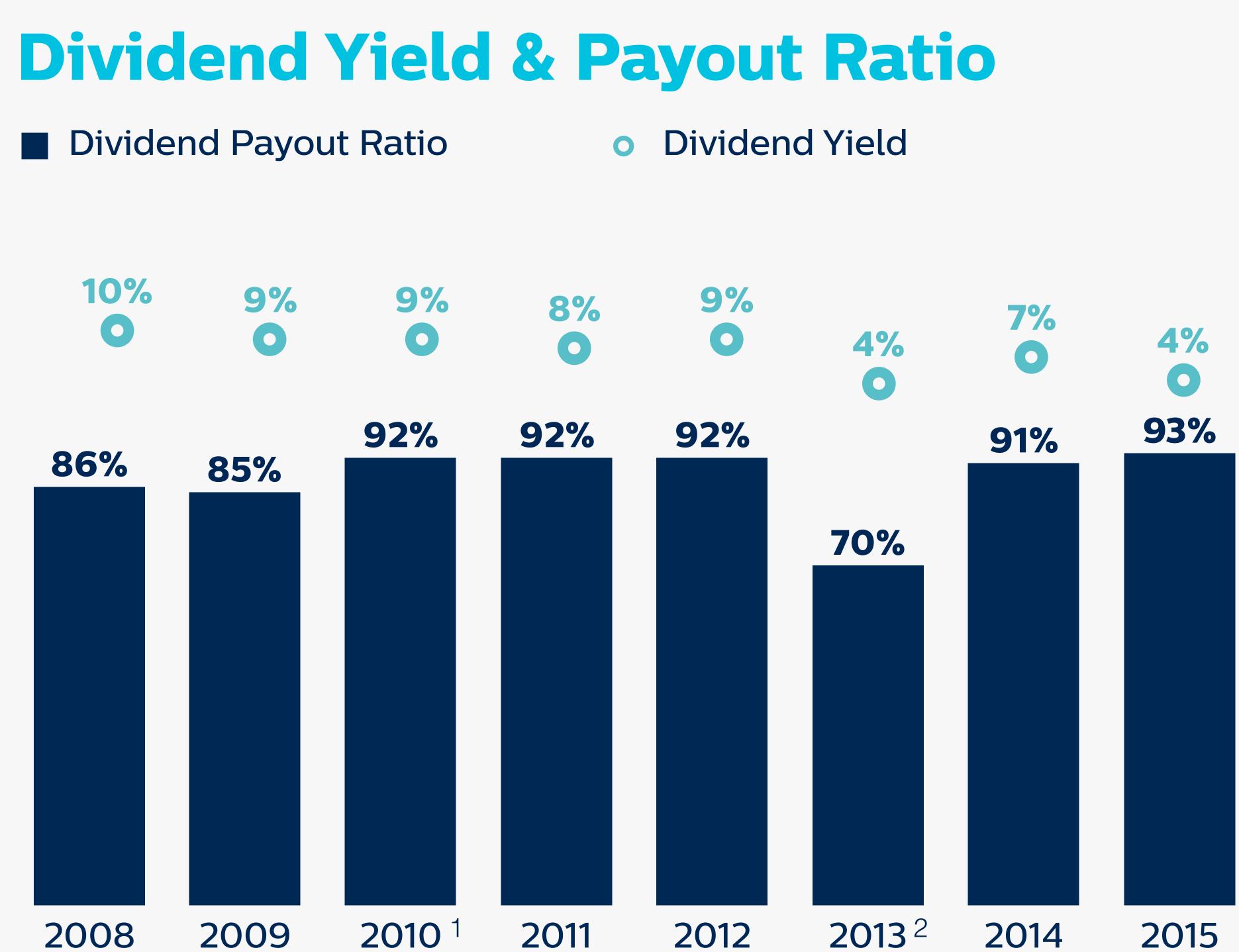


1) The cap in the first legal reserve was reached in 2010 2) 2013 dividend payout ratio was revised to 70% with BoD decision to prepare for any potential transaction for implementation of integration of the group

Note: No dividend distributed for the activity year 2016 according to General Assembly Decision

## Dividend policy is to distribute the maximum amount of distributable profit subject to relevant articles of the Company's Articles of Association

### Dividend (TL mn) O Dividend per Share (TL)

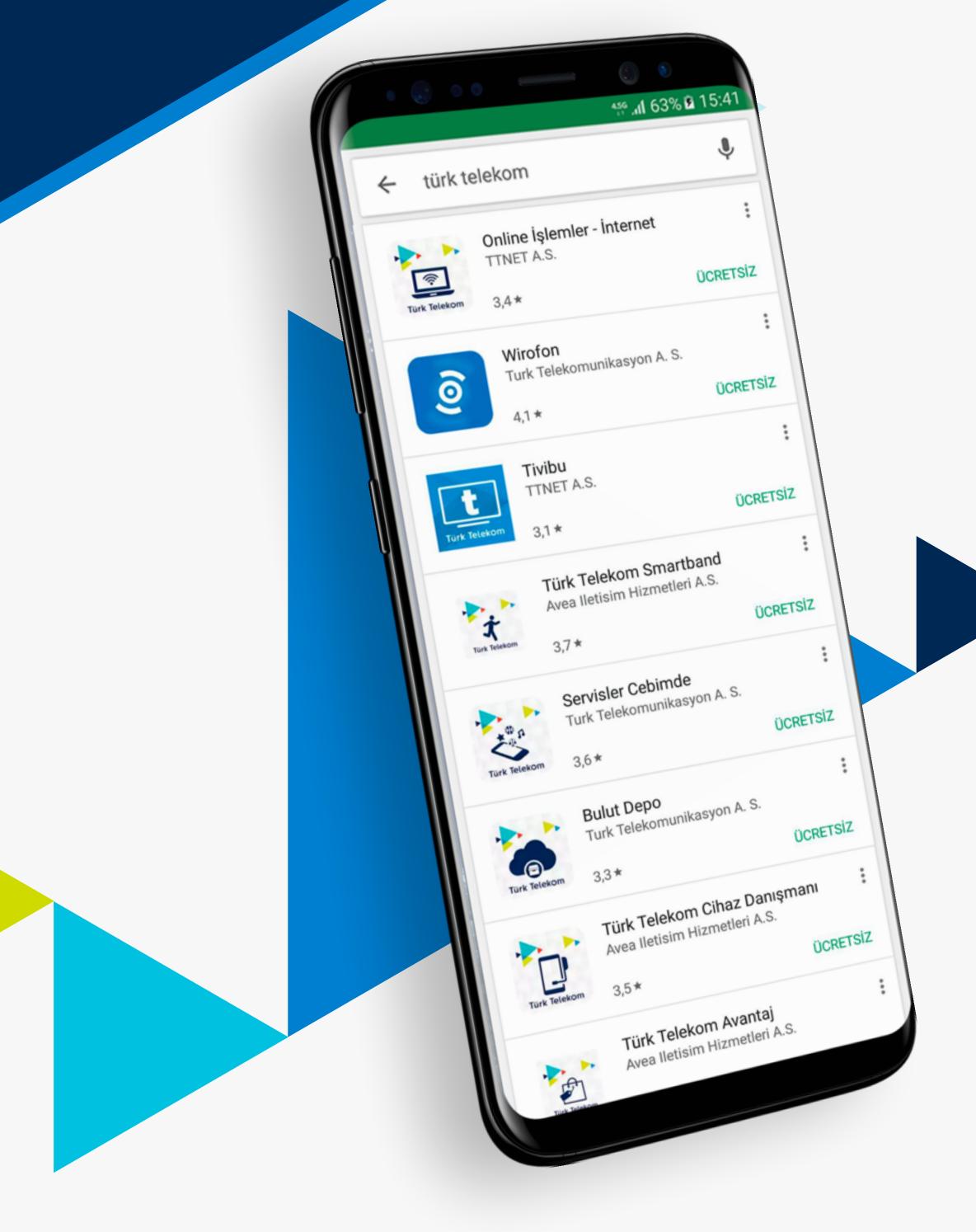




## Appendix



## Digital Service Portfolio



Turk Telekom has 40+ mobile applications, and 200+ value added services.



## **Turkey's New Generation TV Platform: Tivibu GO** Launch: 2010

Türk Telekom's TV platform which provides national and exclusive linear channels, VoDs, and catchup programs in HD quality



## **Turkey's Enriched Digital Music Platform:** Türk Telekom Music Launch: 2008

Turkey's most preferred digital music platform to listen and download millions of songs and watch videos



## **Turkey's Leader Digital Gaming** Platform: Playstore Launch:2011

Turkey's first and leader digital game platform and e-pin sales platform



## **Turk Telekom's Education Platform: Turk Telekom Academy** Launch: 2018

Education platform for Turk Telekom employees has been relaunched and now available to all Turk Telekom internet subscribers



## **Turkey's First Interactive Education Platform** Launch: 2008

Turkey's biggest online education platforms: Vitamin for pre-school to high grades students, Raunt for universiy preparation, ProG for professionals



**Turkey's first smart and hyperlocal** digital keyboard Launch: 2017 Turkey's first local and customized smart digital keyboard



## **Turkey's Most Comprehensive Online** Reading Platform:E-Dergi Launch: 2017

Turkey's online magazine and newspaper reading platform with advantageous campaigns for Turk Telekom mobile users



## **Turkey's Most Comprehensive Security** Platform: TT Security Launch: 2009

Turkey's most comprehensive and secure anti-virus and family protection service



### Turk Telekom's Advantageous Cloud Solution: Netdisk Launch: 2010 Turk Telekom's cloud storage solution specialized for Turk Telekom internet subscribers





Türk Telekom's sport platform presents sport news, videos, UEFA matches and instant match video delivery



## **Turkey's Widest Wifi Broadband** Network: TT WiFi Launch: 2006

Turkey's widest WiFi hotspot coverage and services for Turkish Airlines flights

### **Turkey's Real-Time Integrated Sport** Platform: Tivibuspor Launch: 2010

39

## Corporate Credit Rating

Investment grade from Fitch and S&P

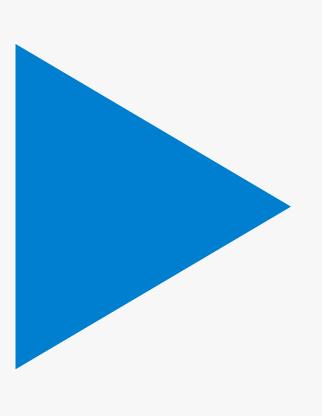
## **Fitch Ratings BBB- Rating** Negative Outlook

Fixed-mobile and pay-TV convergent service offering is built on the company's leading fixed line position

Broadband subscribers and ARPU continue to grow, helped by increasing demand for high-speed connectivity

Improved mobile service capability, helped by spectrum bought in the 2015 auction





## **S&P Global Ratings BBB- Rating** Negative Outlook

Strong leadership position in domestic fixed-line business

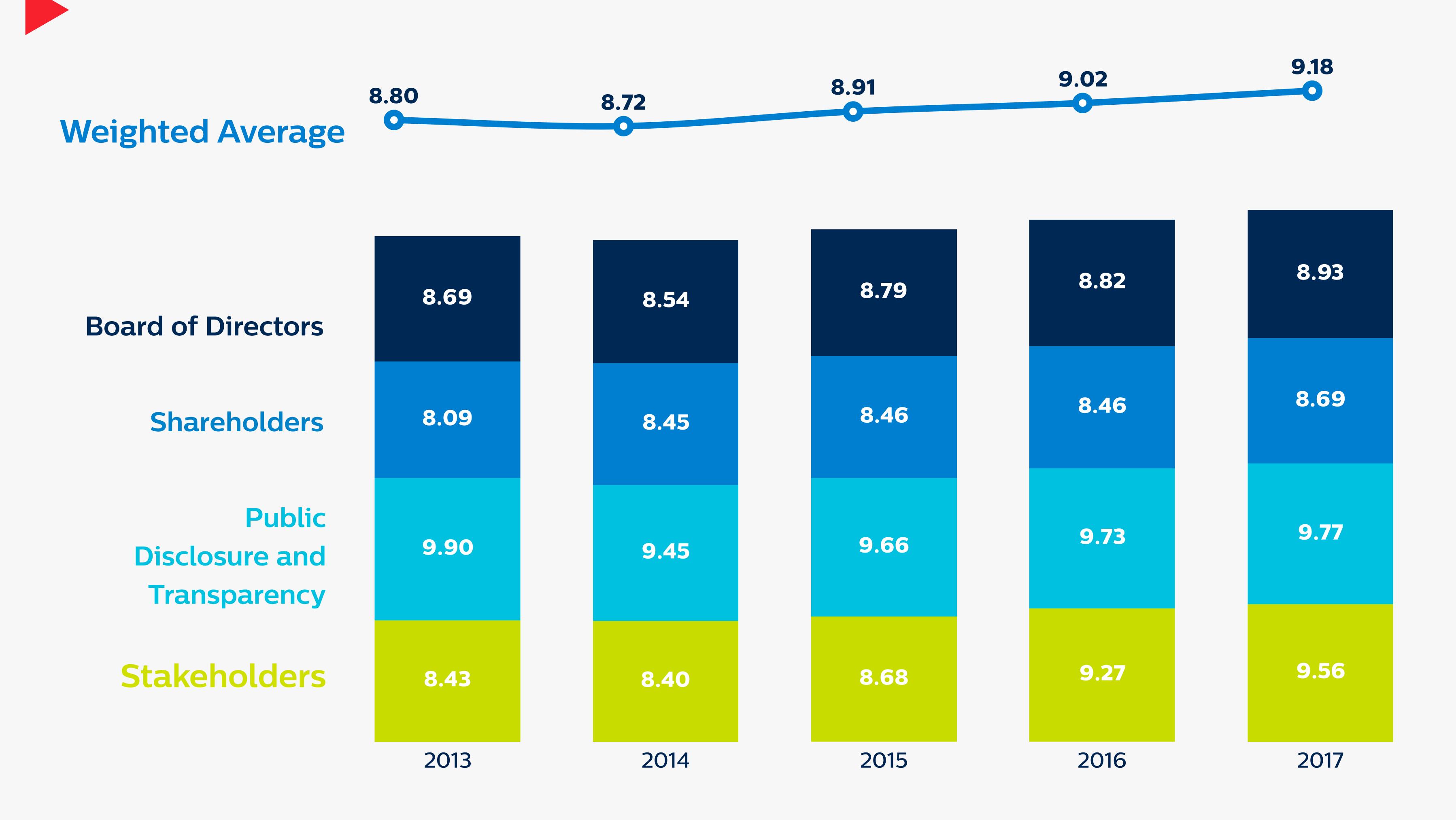
Good growth prospects, solid profitability



## Corporate Governance



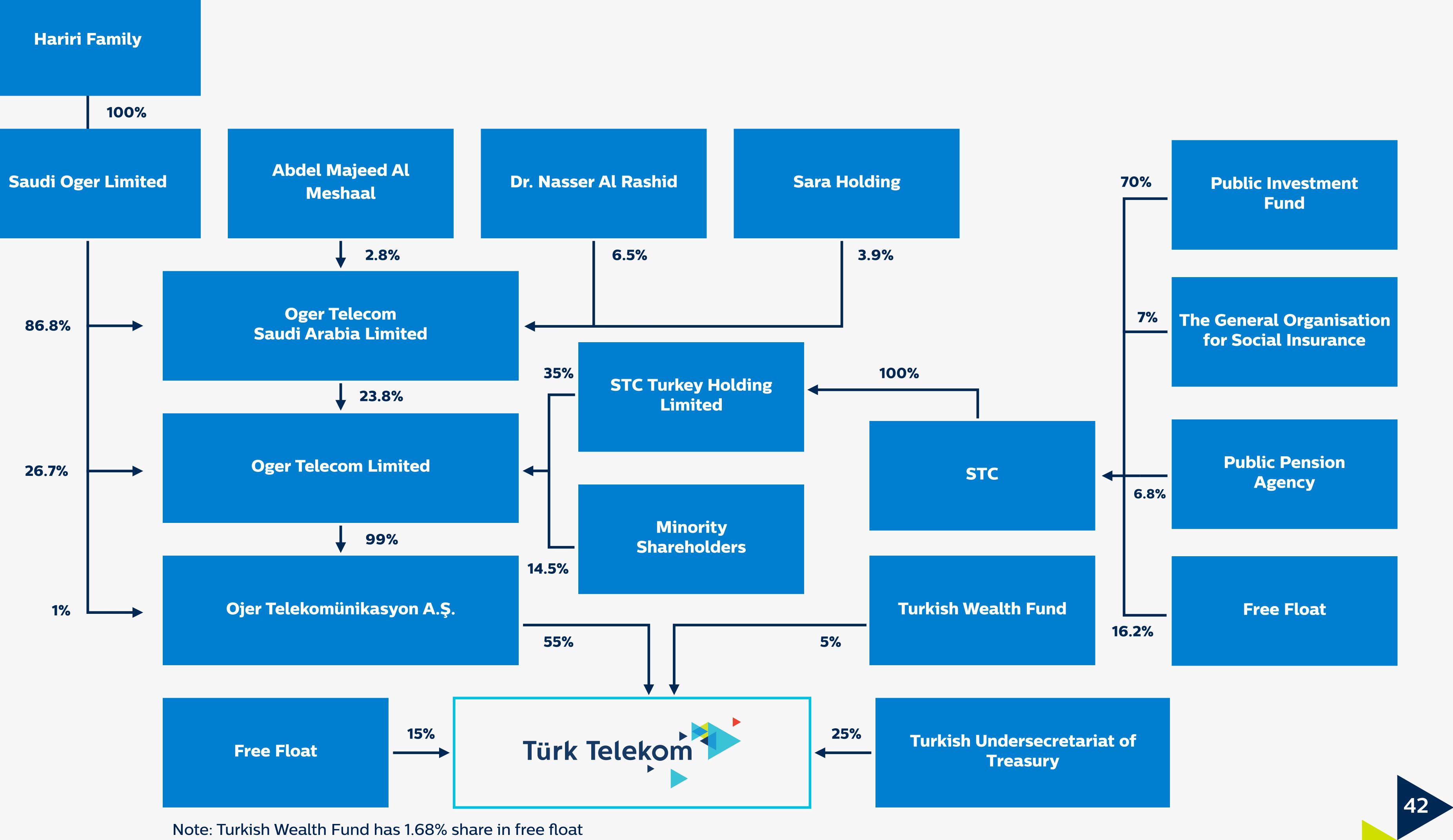
Türk Telekom is member of BIST Sustainability Index since creation with its long lasting emphasis on Environmental, Social and Governance policies and exemplary practices
The only telecom company qualified to be included in the BIST Corporate Governance Index since 2009

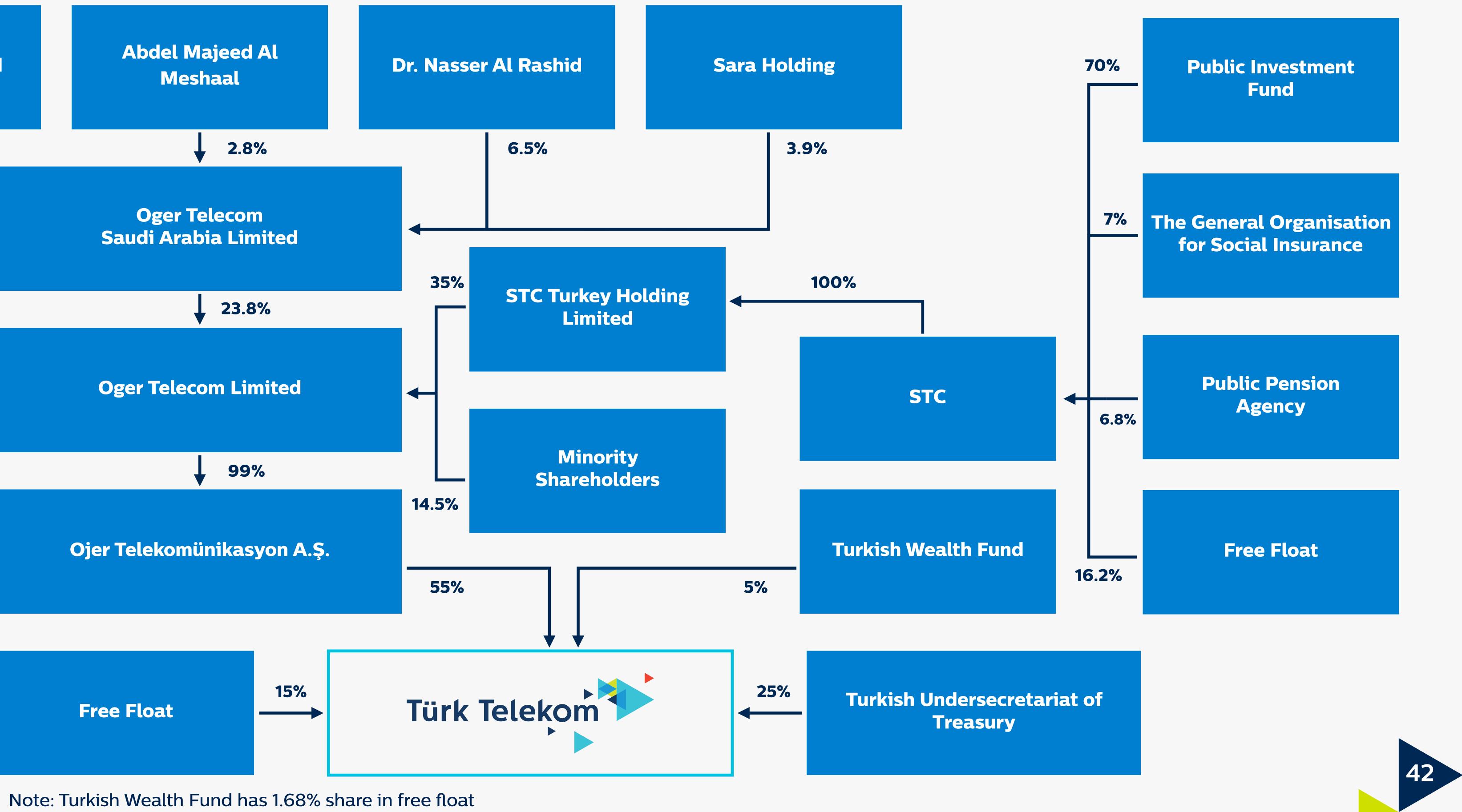


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## Shareholder Structure



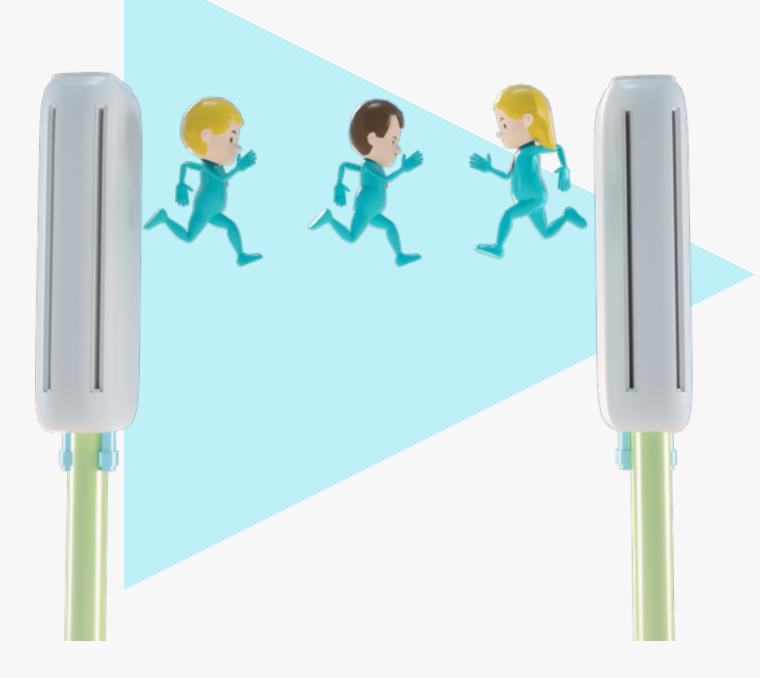




## Regulatory Actions

## 2008

- April
- Interconnection rate decrease in Fixed (10%) and Mobile (33%)
- November
- 3G tender held
- Mobile Number Portability introduced
- New Electronic Communications Law passed





## 2009

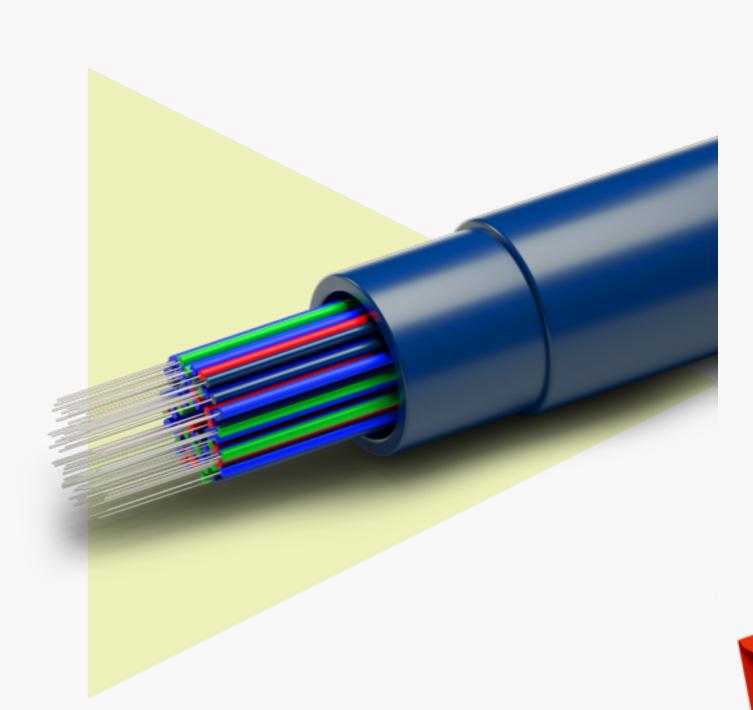
- **January**
- About 50%–55% reduction in MTRs on SMS
- March
- Reduction in SCT rate (25%) to 5%) on internet services
- April
- On-net price floor for TCELL
- May
- About 29% reduction in MTRs
- MVNO regulation in place
- July
- 3G service launch
- September
- Fixed number portability introduced
- Local call liberalization

## 2010

### April

- About 52% reduction in MTRs
- 17% cut in double tandem FTR
- 38% decrease in GSM to GSM retail price cap
- TL per minute pricing introduced
- December
- Naked DSL services started





## 2011

### April

- Mobile off-net price cap was increased by 4%
- SMS price cap was decreased by 48%
- September
- Deregulation on MTRs on international calls and liberalization on their pricing
- October
- ICTA's fiber decision: FTTH/B will be excluded from the market analysis process until 25% fiber market share or for 5 years

## 2012

### January

WLR was introduced

### November

 Deregulation on FTRs on international calls and liberalization on their pricing

## 2014

### July



## 2013

### March

 Mobile on-net price floor for TCELL formulated by Mobile Termination Rate 1.7x

### April

- 75% reduction in MTRs on SMS
- July
- 20% reduction in MTRs
- September
- Duct Sharing officially started

## 2015 August

• Calls over fixed line infrastructure was deregulated. Accordingly, Türk Telekom is no longer designated as having SMP (significant market power) in fixed voice market



### April

- LTE Service Launch
- August
- Mobile on-net price floor regulation for TCELL was lifted
- October
- The deadline to shift Port Transmission Model







• LTE tender was held

## 2018

### January

SCT rates for mobile voice, fixed voice, mobile data, and fixed data was determined as 7.5%



## History

## **Aycell Established**

Türk Telekom's GSM operator, Aycell established (Aycell later named as AVEA after merging with Aria 2004)

2001



## 2004

## **Separation from Post Office**

Türk Telekom separated from the Post Office

### **Aycell Merger** with Aria

Aycell merged with İŞ-TİM's Aria and officially named "Avea İletişim Hizmetleri A.Ş"

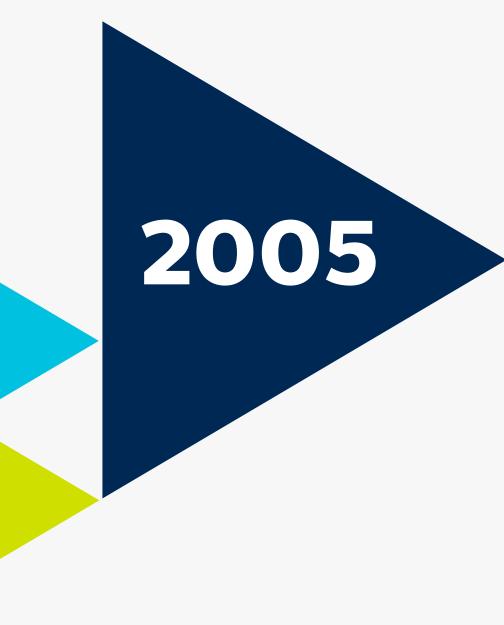


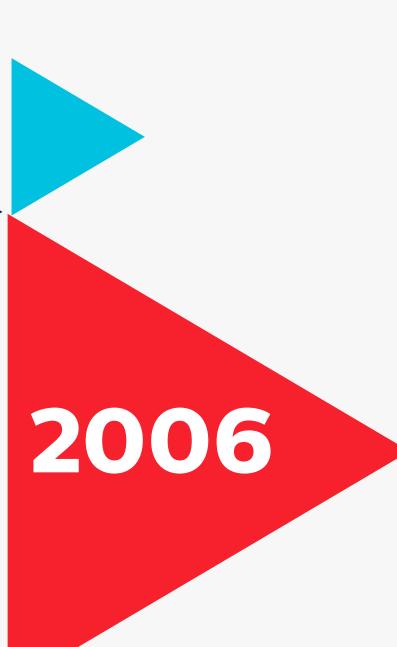
### Privatization

Privatized through a 55% stake sale to Oger Telecom

## **Public Offering**

IPO with a listing on the Istanbul Stock Exchange and the sale of 15% stake owned by the Treasury to the public







### **Avea Share** Transaction

Acquisition of İŞ-TİM's 40.55% stake in Avea, raising total stake in Avea to 81.12%

### **Integration Project** Initiated

Integration project for a customer oriented organization

2013

## **Invitel Acquisition**

2010

Acquired Pantel (rebranded as Türk Telekom International), the leading wholesale capacity and data services provider in Central and Eastern Europe to complement its international carrier business and infrastructure

### **Bond Issuance**

2014

Türk Telekom issued USD 1bn bond in tranches, at USD 500mn each, with a maturity of 5 and 10 years

Investment grade ratings from S&P and Fitch

## **Avea Share** Transaction

Avea share transfer transactions were completed and Türk Telekom has became the sole owner of Avea İletişim Hizmetleri A.Ş

## 2015 2016

## **Brand Unification**

Türk Telekom unified mobile, fixed voice, fixed broadband and TV brands under single "Türk Telekom" brand, while keeping Türk Telekomünikasyon A.Ş., TTNET A.Ş., and Avea İletişim Hizmetleri A.Ş. legal entities intact

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